



Shell LNG

Outlook 2020



Cautionary note

The companies in which Royal Dutch Shell plc directly and indirectly owns investments are separate legal entities. In this presentation “Shell”, “Shell Group” and “Royal Dutch Shell” are sometimes used for convenience where references are made to Royal Dutch Shell plc and its subsidiaries in general. Likewise, the words “we”, “us” and “our” are also used to refer to Royal Dutch Shell plc and its subsidiaries in general or to those who work for them. These terms are also used where no useful purpose is served by identifying the particular entity or entities. “Subsidiaries”, “Shell subsidiaries” and “Shell companies” as used in this presentation refer to entities over which Royal Dutch Shell plc either directly or indirectly has control. Entities and unincorporated arrangements over which Shell has joint control are generally referred to as “joint ventures” and “joint operations”, respectively. Entities over which Shell has significant influence but neither control nor joint control are referred to as “associates”. The term “Shell interest” is used for convenience to indicate the direct and/or indirect ownership interest held by Shell in an entity or unincorporated joint arrangement, after exclusion of all third-party interest.

This presentation contains forward-looking statements (within the meaning of the U.S. Private Securities Litigation Reform Act of 1995) concerning the financial condition, results of operations and businesses of Royal Dutch Shell. All statements other than statements of historical fact are, or may be deemed to be, forward-looking statements. Forward-looking statements are statements of future expectations that are based on management’s current expectations and assumptions and involve known and unknown risks and uncertainties that could cause actual results, performance or events to differ materially from those expressed or implied in these statements. Forward-looking statements include, among other things, statements concerning the potential exposure of Royal Dutch Shell to market risks and statements expressing management’s expectations, beliefs, estimates, forecasts, projections and assumptions. These forward-looking statements are identified by their use of terms and phrases such as “aim”, “ambition”, “anticipate”, “believe”, “could”, “estimate”, “expect”, “goals”, “intend”, “may”, “objectives”, “outlook”, “plan”, “probably”, “project”, “risks”, “schedule”, “seek”, “should”, “target”, “will” and similar terms and phrases. There are a number of factors that could affect the future operations of Royal Dutch Shell and could cause those results to differ materially from those expressed in the forward-looking statements included in this presentation, including

(without limitation): (a) price fluctuations in crude oil and natural gas; (b) changes in demand for Shell’s products; (c) currency fluctuations; (d) drilling and production results; (e) reserves estimates; (f) loss of market share and industry competition; (g) environmental and physical risks; (h) risks associated with the identification of suitable potential acquisition properties and targets, and successful negotiation and completion of such transactions; (i) the risk of doing business in developing countries and countries subject to international sanctions; (j) legislative, fiscal and regulatory developments including regulatory measures addressing climate change; (k) economic and financial market conditions in various countries and regions; (l) political risks, including the risks of expropriation and renegotiation of the terms of contracts with governmental entities, delays or advancements in the approval of projects and delays in the reimbursement for shared costs; and (m) changes in trading conditions. No assurance is provided that future dividend payments will match or exceed previous dividend payments. All forward-looking statements contained in this presentation are expressly qualified in their entirety by the cautionary statements contained or referred to in this section. Readers should not place undue reliance on forward-looking statements. Additional risk factors that may affect future results are contained in Royal Dutch Shell’s Form 20-F for the year ended December 31, 2018 (available at www.shell.com/investor and www.sec.gov). These risk factors also expressly qualify all forward-looking statements contained in this presentation and should be considered by the reader. Each forward-looking statement speaks only as of the date of this presentation, **February 20, 2020**. Neither Royal Dutch Shell plc nor any of its subsidiaries undertake any obligation to publicly update or revise any forward-looking statement as a result of new information, future events or other information. In light of these risks, results could differ materially from those stated, implied or inferred from the forward-looking statements contained in this presentation.

We may have used certain terms, such as resources, in this presentation that the United States Securities and Exchange Commission (SEC) strictly prohibits us from including in our filings with the SEC. U.S. investors are urged to consider closely the disclosure in our Form 20-F, File No 1-32575, available on the SEC website www.sec.gov.



01



02



03

Gas continues to provide more and cleaner energy solutions

The last decade has seen rapid growth in energy demand and corresponding greenhouse gas emissions which have created the need for more and cleaner energy options. A combination of new policy, favourable economics and partnership with renewables is driving the momentum for coal-to-gas switching.

2019 was a year of record LNG supply growth

2019 saw record LNG supply growth as the recent wave of new LNG liquefaction projects nears completion. Most of this growth was absorbed by Europe. Year-on-year growth in Asian imports slowed from highs of 2017 and 2018, but Asia still remains a growth region. Increased liquidity, new spot trading mechanisms and a wider variety of indices being used for long-term contracts point towards LNG becoming an increasingly flexible commodity.

Record supply investment due to confidence in long-term LNG demand growth

2019 was also a year of record final investment decisions (FIDs), with 71 million tonnes of new capacity being sanctioned, indicating belief in long-term LNG demand. Increasing uncontracted and flexible supply is set to offer more options for customers in the future.

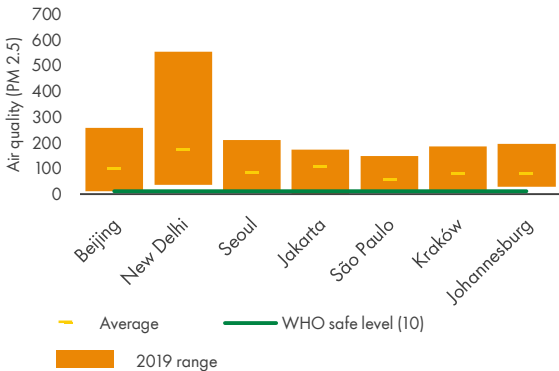
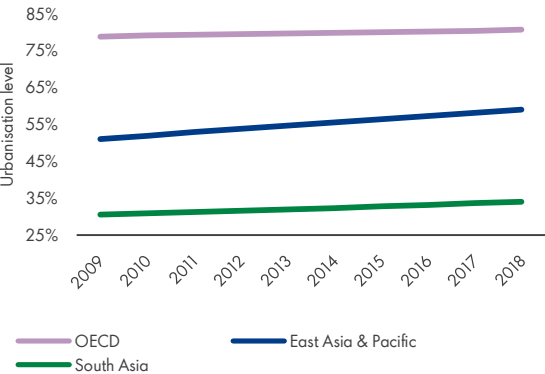
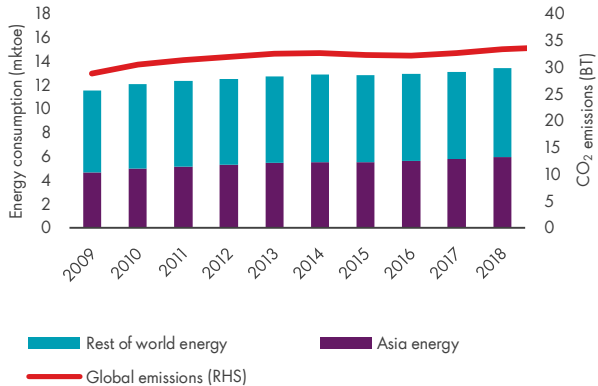
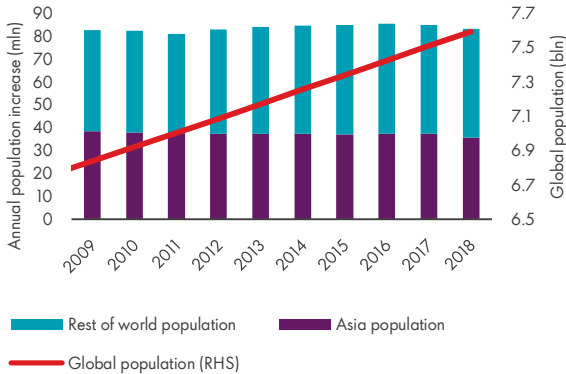
Overview

01

Queensland Curtis Island

Gas continues to provide more and cleaner energy solutions

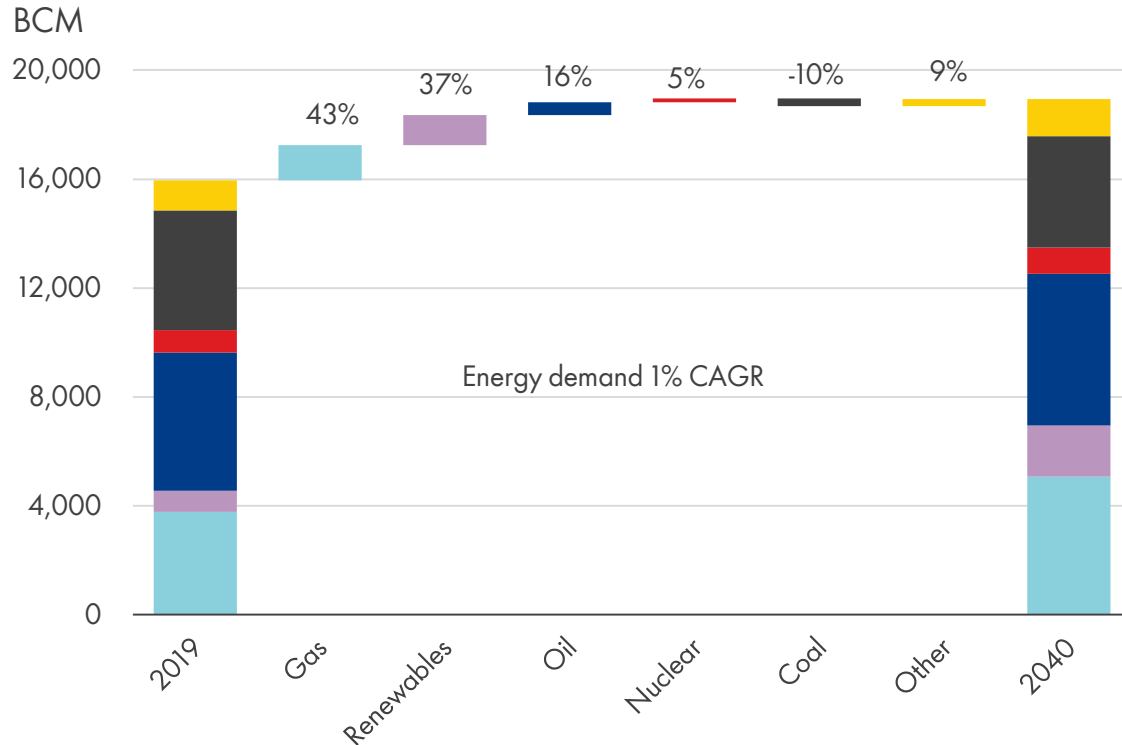
Growing population and rising living standards drive demand for energy with lower emissions



Source: Shell’s interpretation of Wood Mackenzie H1, World Bank, The World Air Quality Index 2019 data

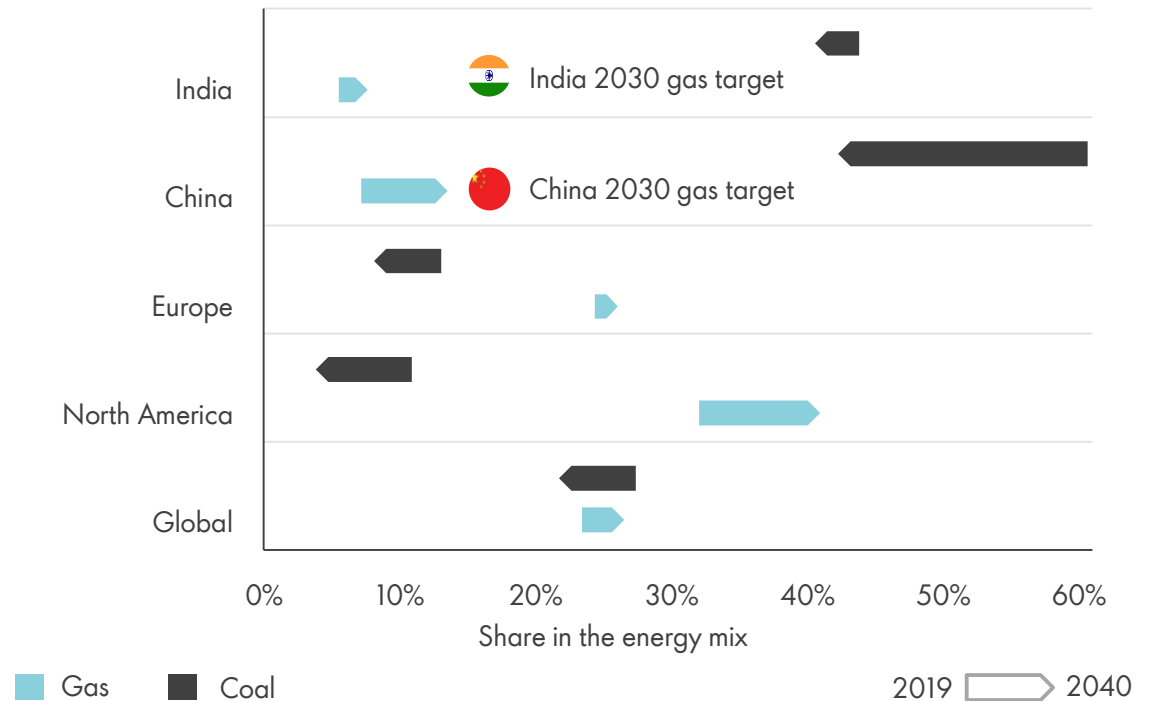
Renewables and gas expected to replace coal in the global energy mix

Global energy demand growth by fuel type



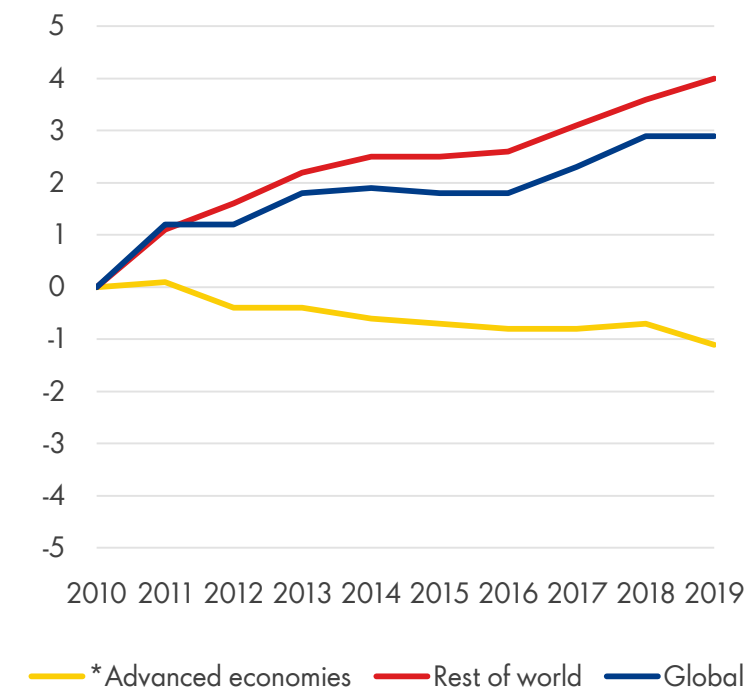
Source: Shell interpretation of Wood Mackenzie H1 2019 data CAGR - Compound annual growth rate

Gas and coal share in the energy mix 2019-2040

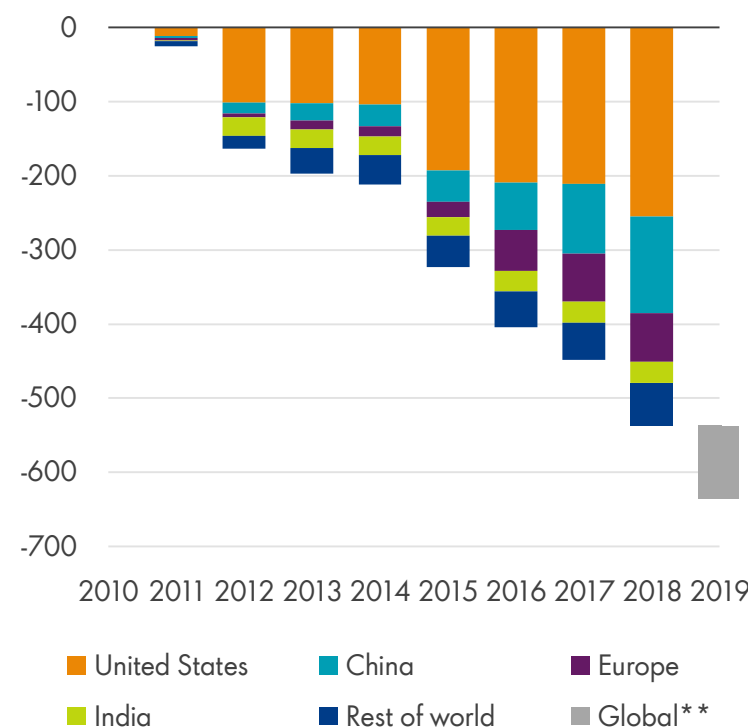


Coal-to-gas switching helping level global CO₂ emissions

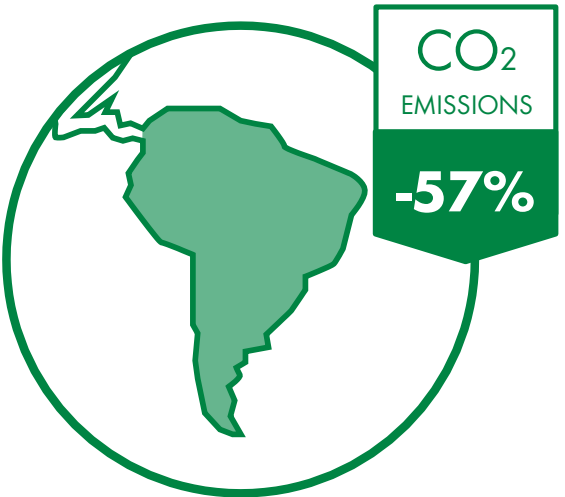
CO₂ change
CO₂ GT, 2010=0



Coal-to-gas switching CO₂ savings
CO₂ MT, 2010=0



Equivalent to
**over 50% of
CO₂ emissions**
from South America for a full year



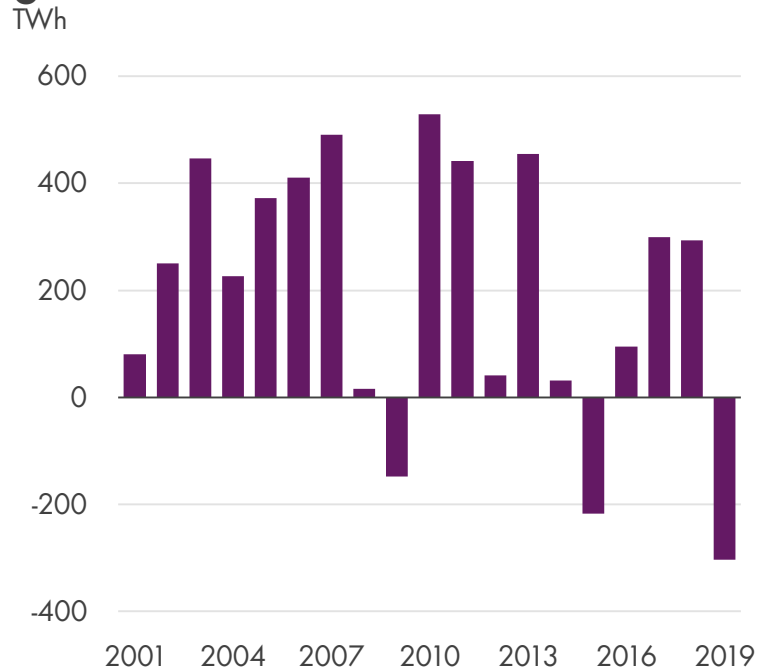
Source: Shell interpretation of Wood Mackenzie, IEA World Energy Outlook, IEA Carbon Report 2019 data **Power sector coal-to-gas switching in Advanced economies only
*Advanced economies include United States, European Union, Australia, Canada, Chile, Iceland, Israel, Japan, South Korea, Mexico, Norway, New Zealand, Switzerland & Turkey

Record coal phase-out and generation reduction in 2019

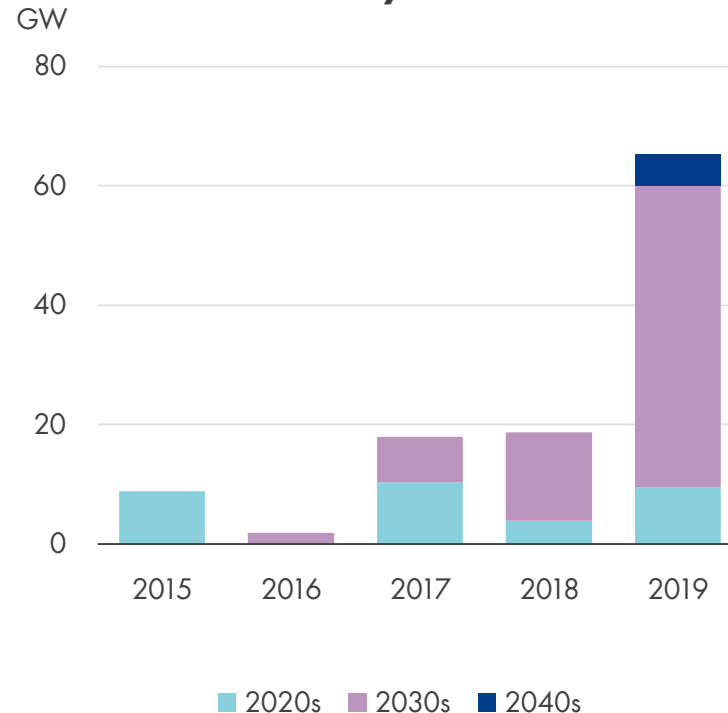
Opportunity for more displacement of coal in the power sector

Shell LNG
Outlook 2020

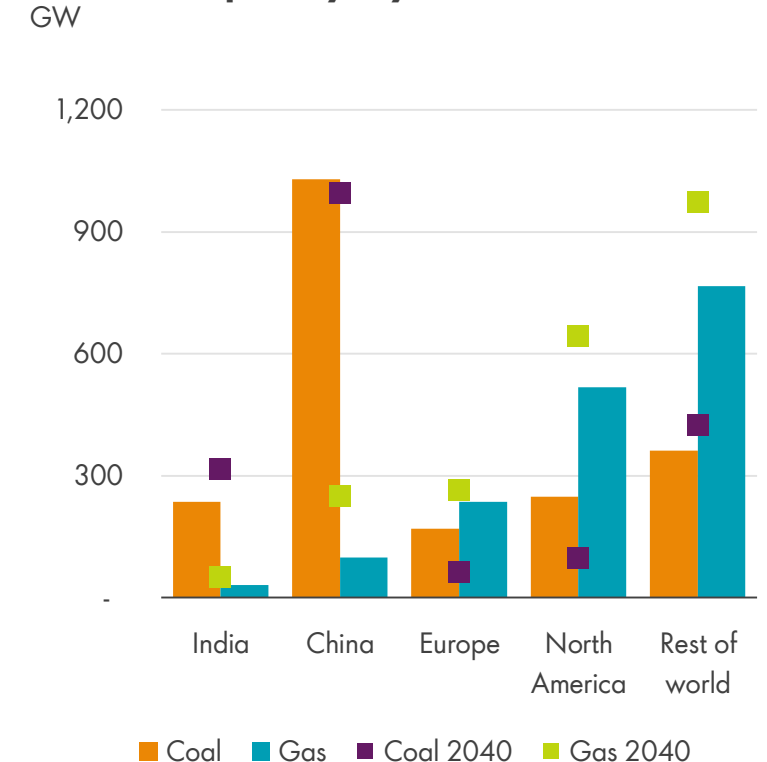
Net change in global coal generation



Global coal phase-out capacity announcements by date



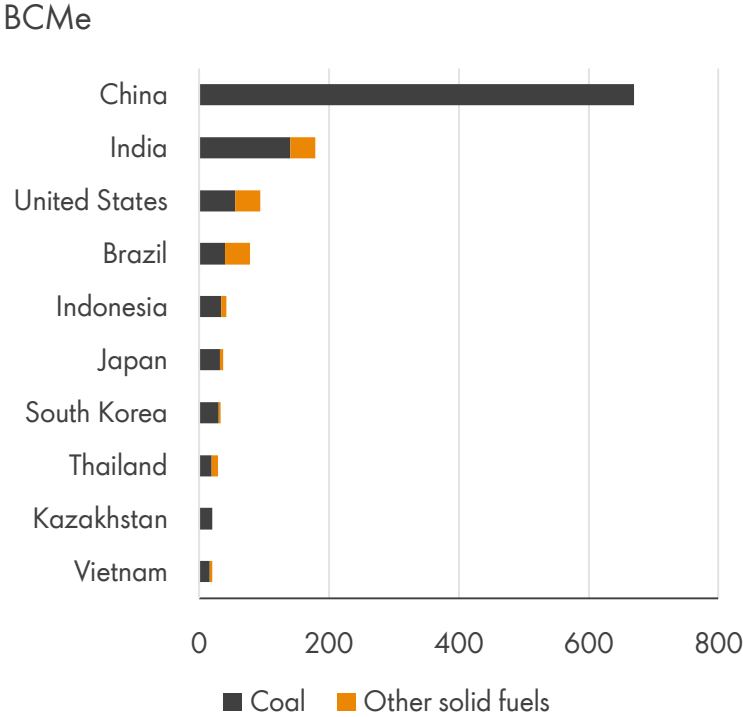
Power capacity by fuel



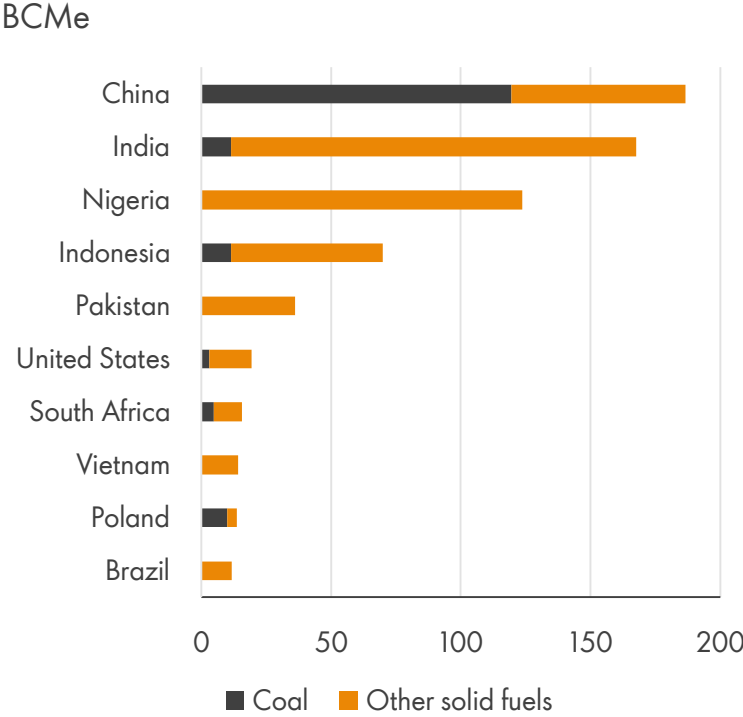
Source: Shell interpretation of national government policy announcements, Carbon Brief, Global Energy Monitor, GlobalData plc and Wood Mackenzie 2019 data

Use of coal and other solid fuels outside the power sector also impacts air quality

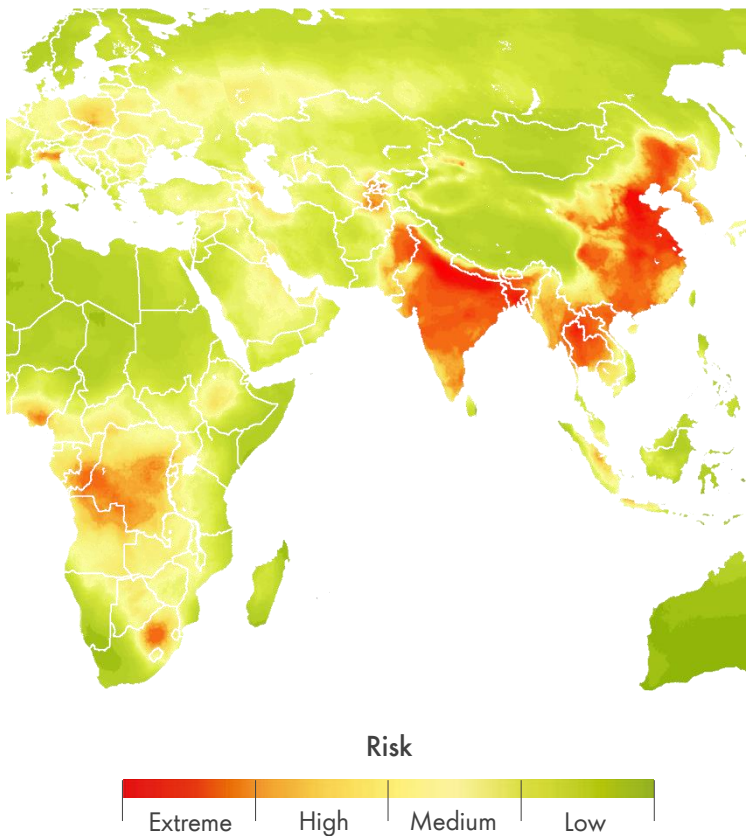
Coal and solid fuel use in the industrial sector



Coal and solid fuel use in res & comm* sector



Air quality index 2018

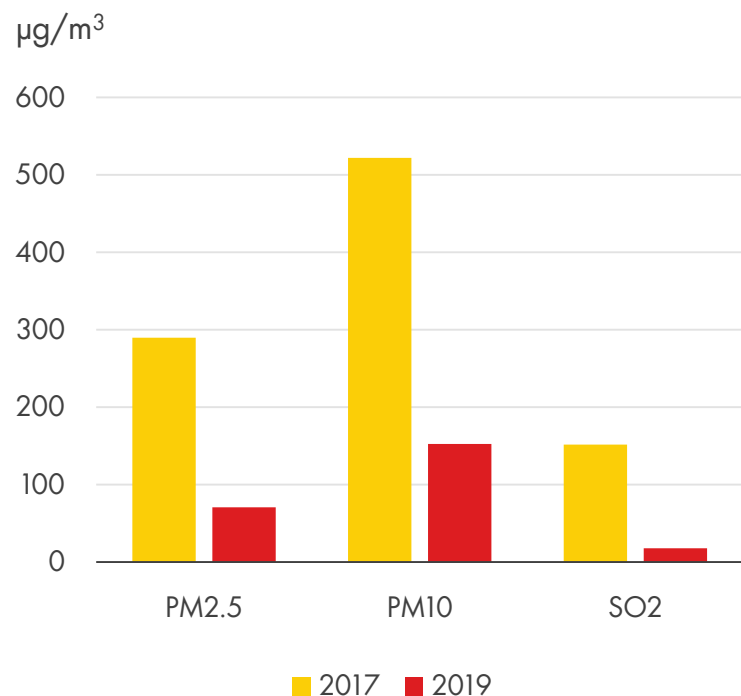


Source: Maplecroft 2018 and Shell interpretation of Wood Mackenzie data H1 2019

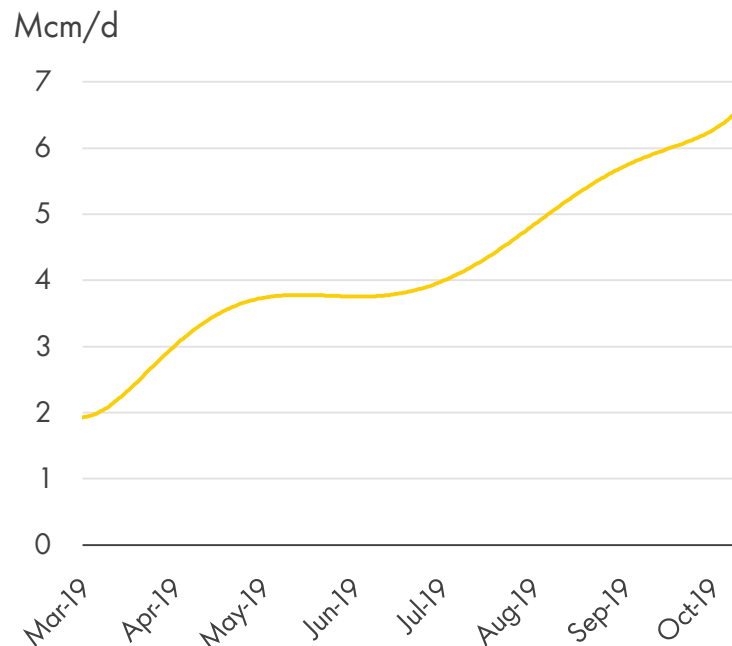
*Res & comm: residential and commercial sector and also includes use in cooking and heating BCMe – Billion Cubic Metres equivalent

Coal-to-gas switching in the industrial sector can improve air quality

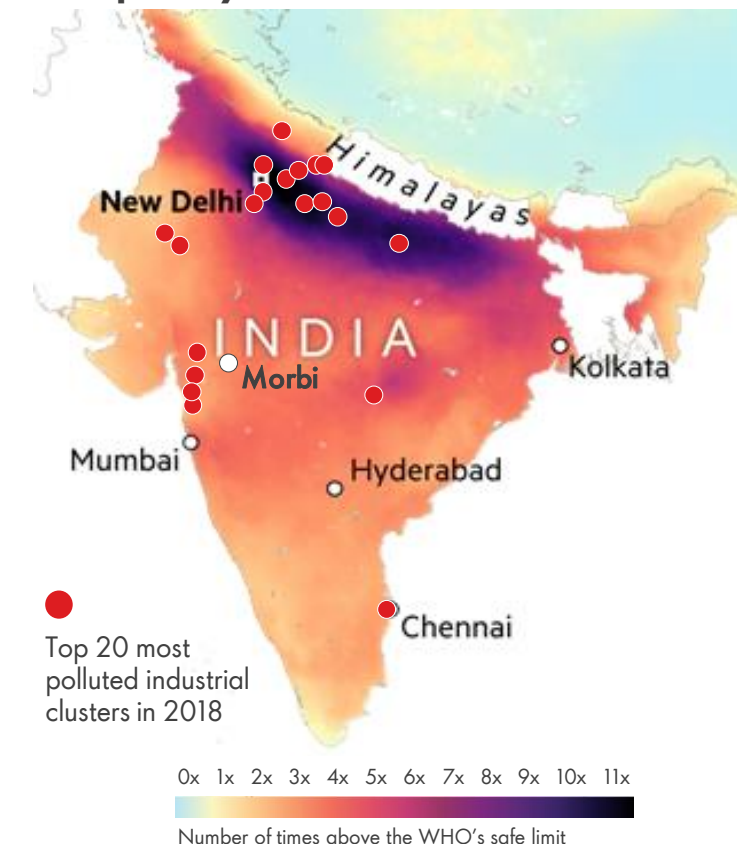
Air quality levels in Morbi, Gujarat



Gas demand post-ban on coal units in Morbi industrial sector in 2019



Air quality in India



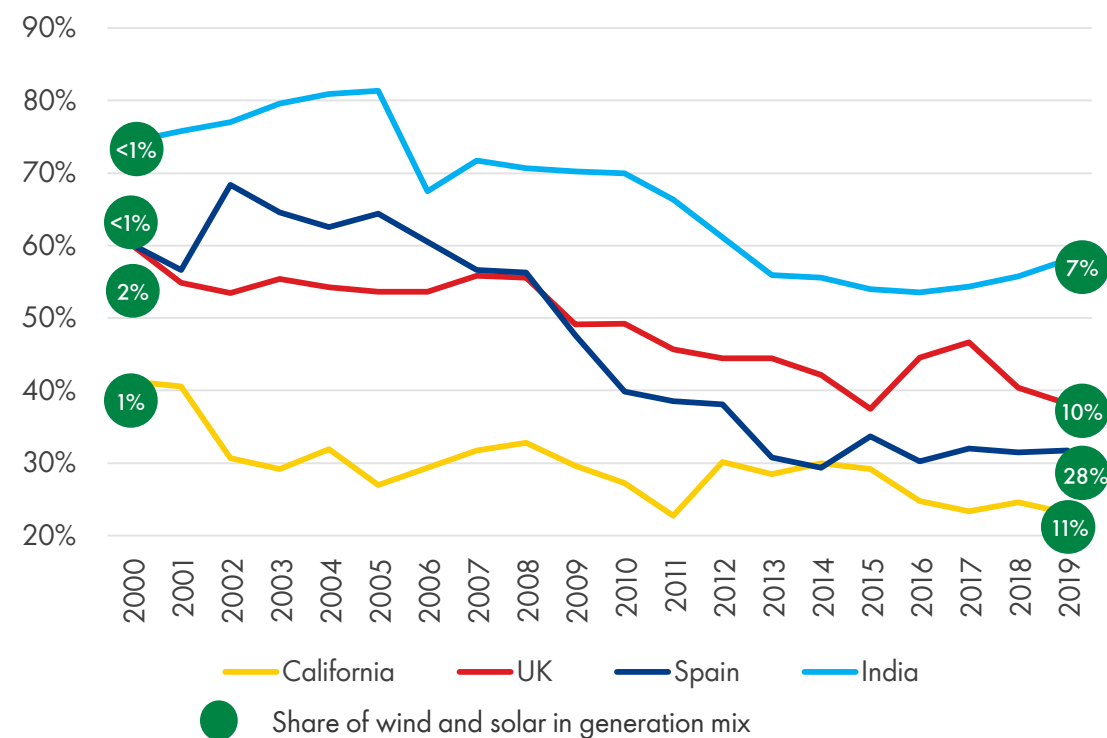
Source: Shell's interpretation of International Gas Union, Financial Times, Central Pollution Control Board (India) data 2018 and 2019

PM: particulate matter SO2: sulfur dioxide

Growth of renewables favours gas in the power mix

Average thermal load factors

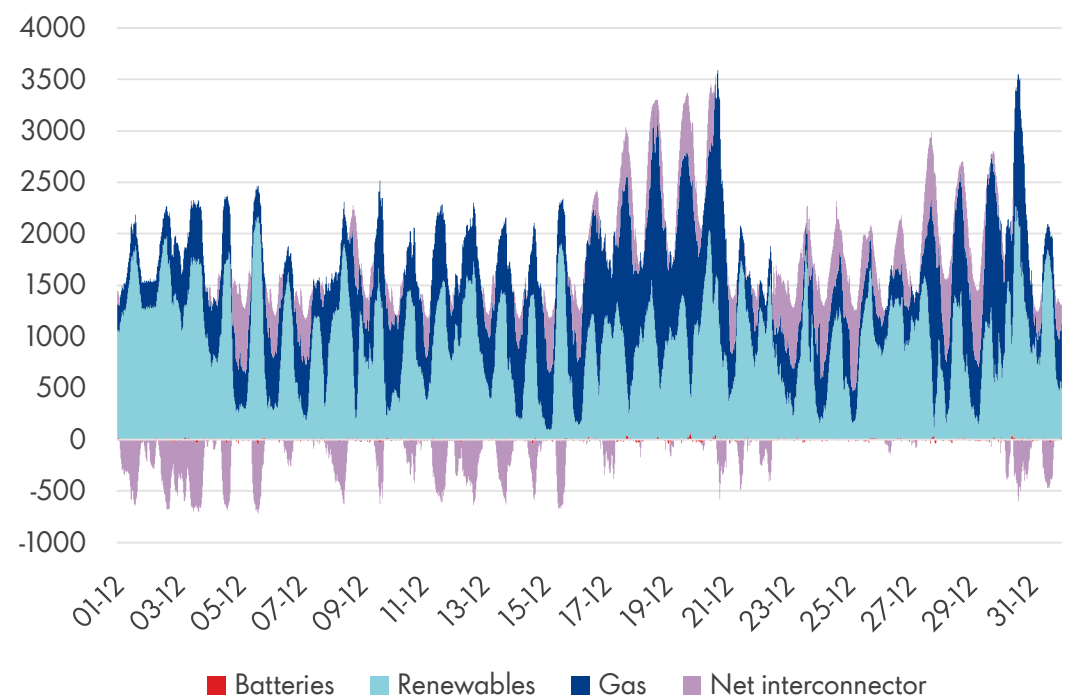
Thermal load factors



Source: Shell interpretation of Wood Mackenzie H1, national data and OpenNEM 2019 data

South Australia electricity supply December 2019

MW



Challenges to the role of gas in the energy transition

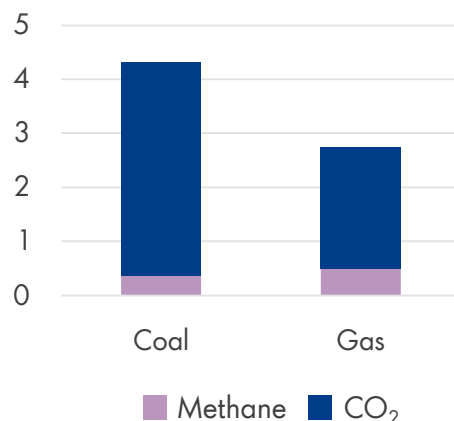
Industry to address

Methane emissions

Need for improved measurement and reporting and continual reduction in methane emissions

Emissions from coal and gas

Tonnes of CO₂e/toe

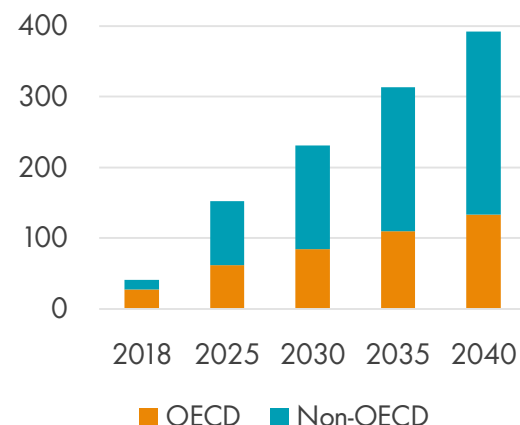


Future pathways

Credible routes to deploy clean gas at scale such as carbon capture and storage (CCS) and biogas are needed

Biogas production

BCM



Cost control

Need to drive cost reductions to make natural gas more affordable for customers, ensuring it remains highly competitive compared to other energy sources

Policies

To accelerate change, governments need to introduce long-term policies that enable development of lower-carbon and renewable sources of energy, supported by technologies like CCS. Also, carbon-pricing mechanisms can help reduce emissions and encourage the use of cleaner sources of energy.

Driven by influencers

Public perception

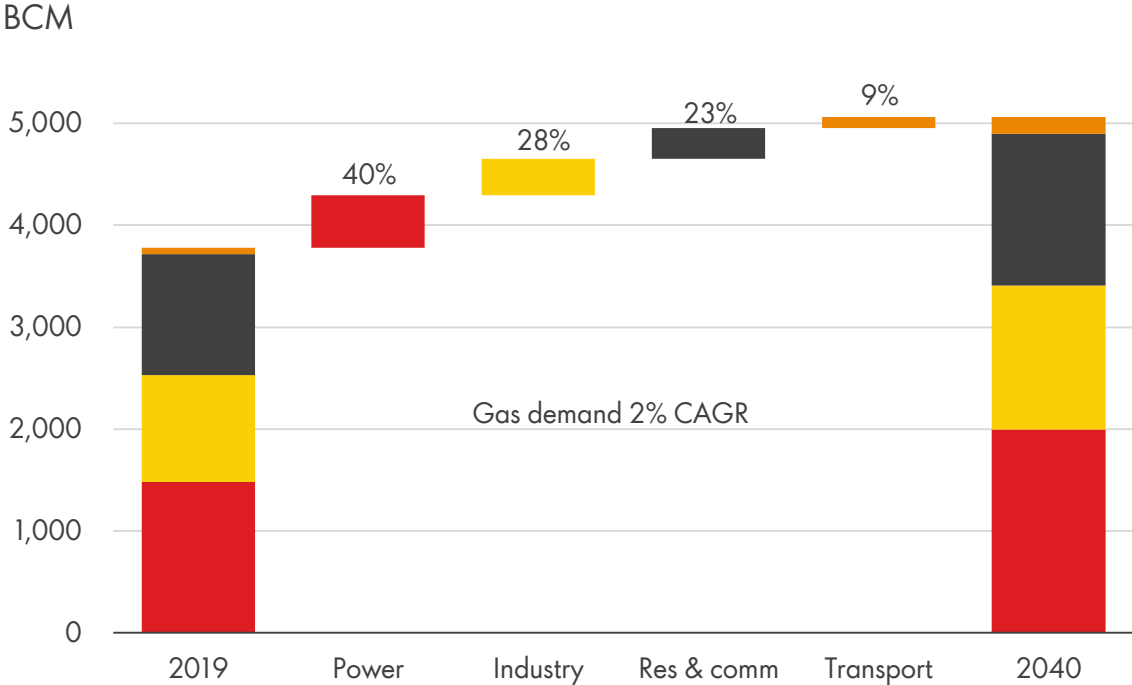
Gas faces a challenge from those arguing to remove all fossil fuels from the global energy mix. However, the supply of reliable energy cannot all be met by renewables – at least not yet.

Gas is a fuel for today and tomorrow. It can act as a partner for renewable sources to offer reliable, flexible and cost-effective access to more and cleaner energy at scale, and all stakeholders must work harder to ensure public support for gas to play its full role.

Source: Shell interpretation of IPCC Emissions factors and IEA World Energy Outlook data 2019

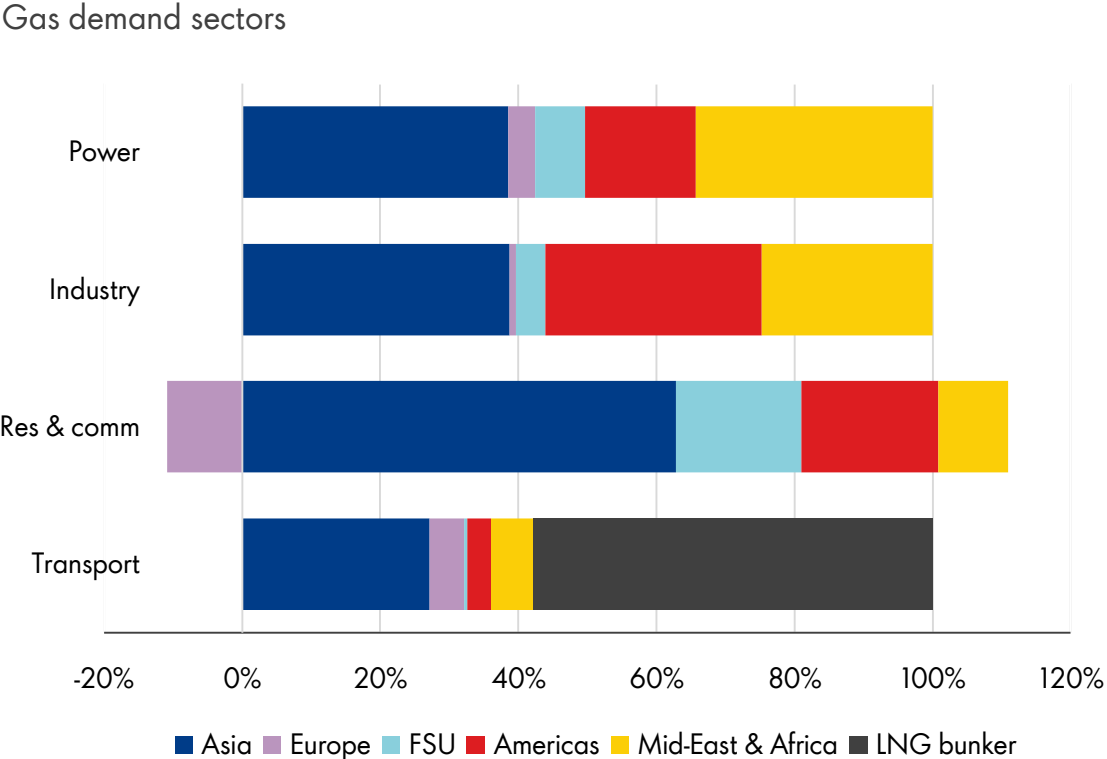
Gas to play a key role in reducing emissions from hard-to-electrify sectors

Global gas demand growth by sector



Source: Shell interpretation of Wood Mackenzie H1 2019 data

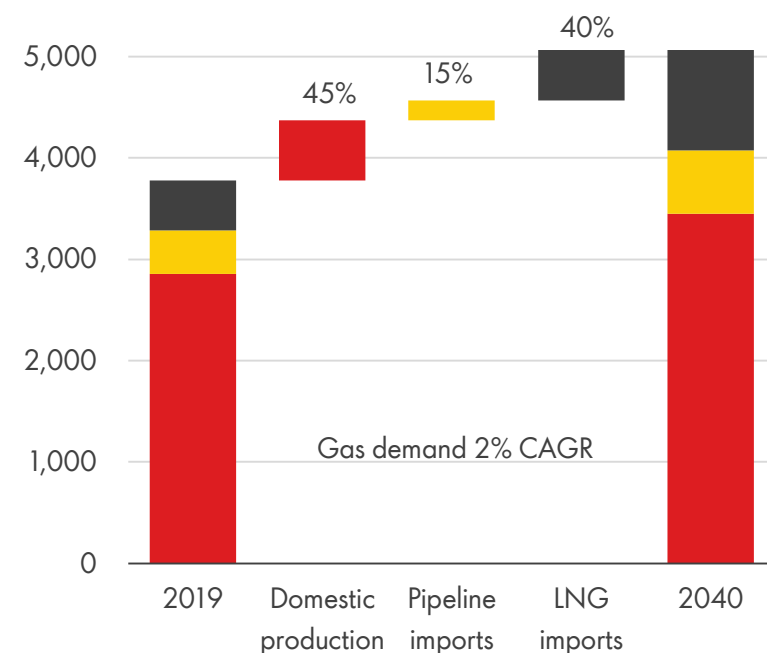
Share of gas demand growth by sector 2019-2040



Asia set to be the key growth region for LNG

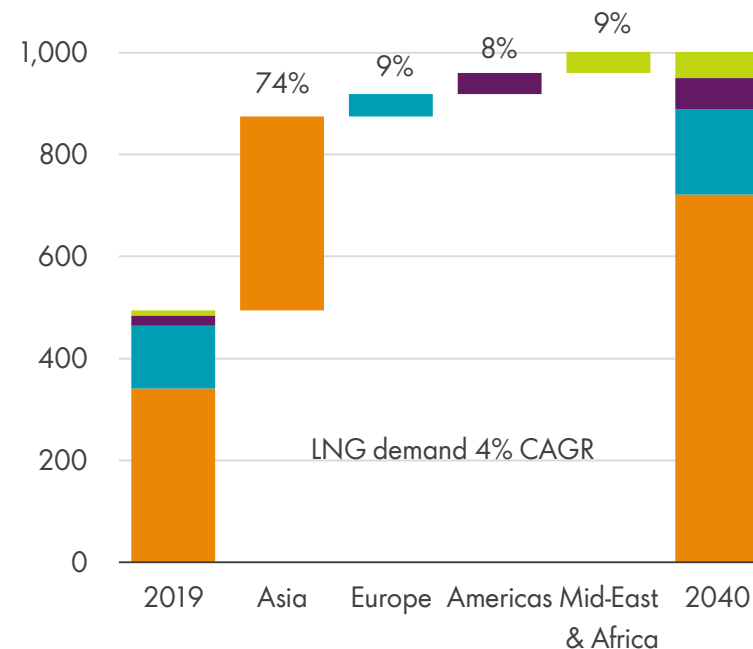
Global gas supply by source

BCM



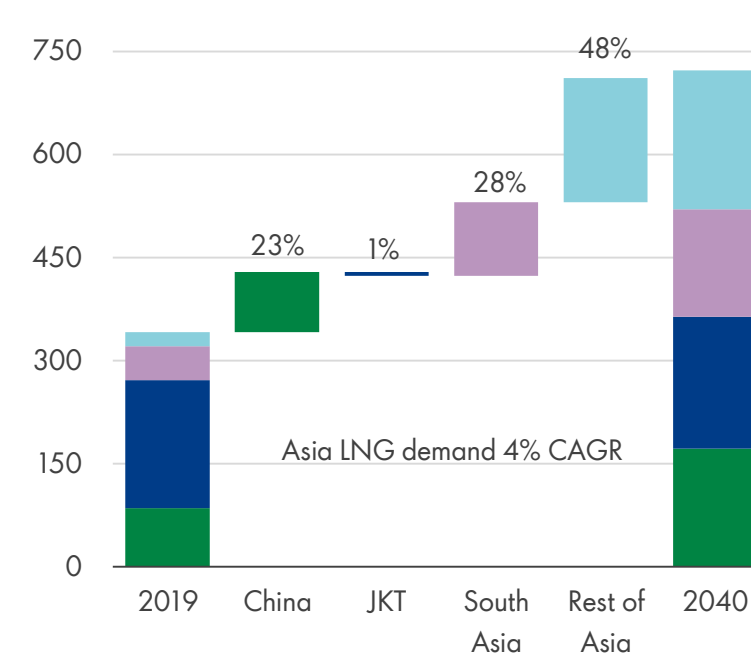
LNG imports by region

BCM



LNG imports into Asia

BCM



Source: Shell interpretation of Wood Mackenzie H1 2019 data

02

Gibraltar – small-scale LNG import terminal

2019 was a year of record LNG supply growth

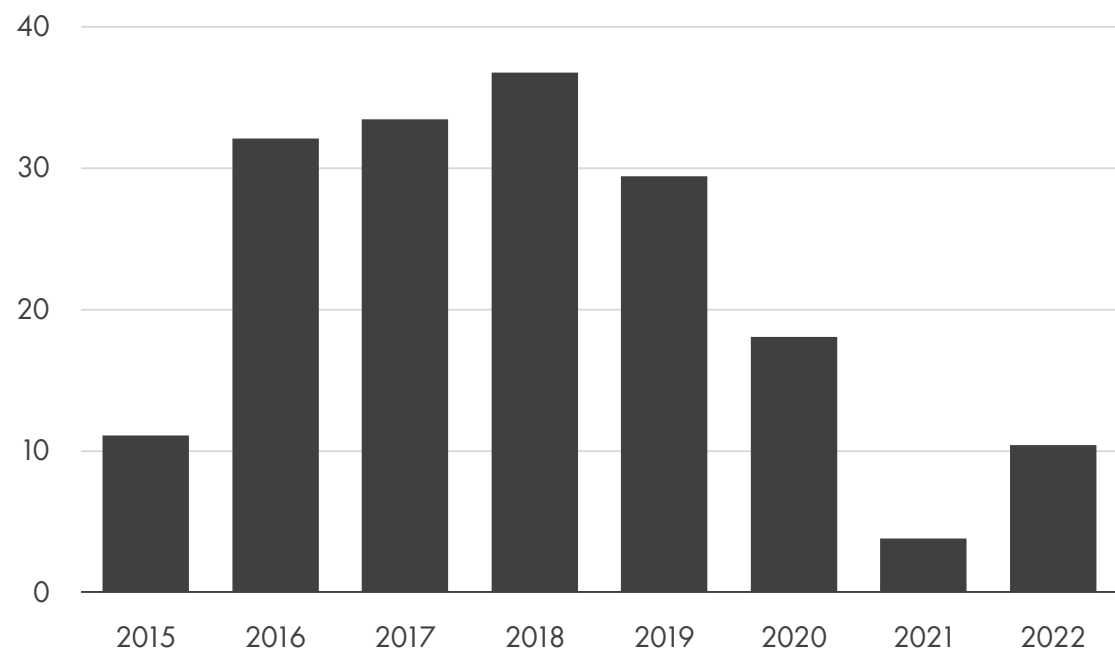
Current wave of LNG capacity additions coming to an end

85% now online

Shell LNG
Outlook 2020

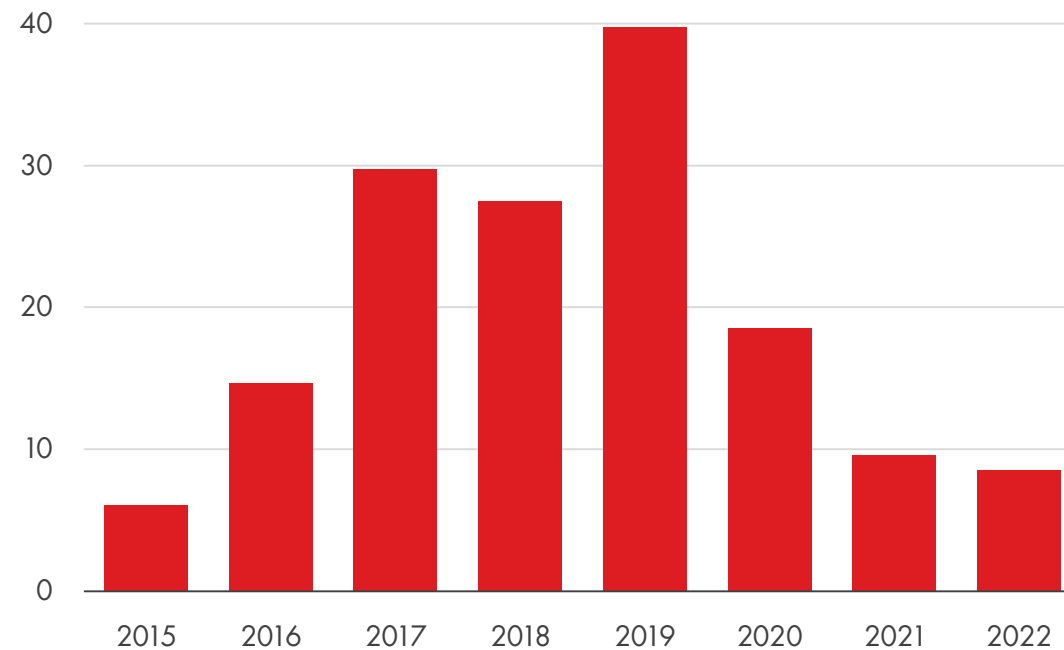
LNG liquefaction capacity additions

MT



LNG trade volume growth

MTPA (DES)



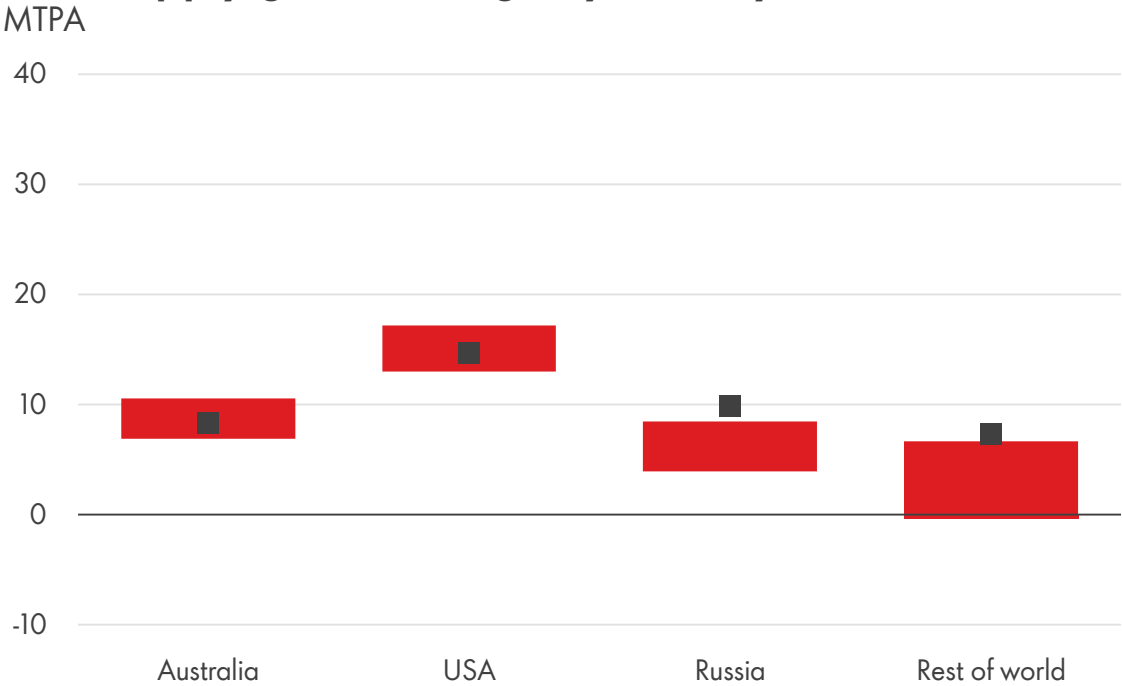
2019 LNG trade volume: 359 MTPA

Source: Shell interpretation of IHS Markit 2019 data

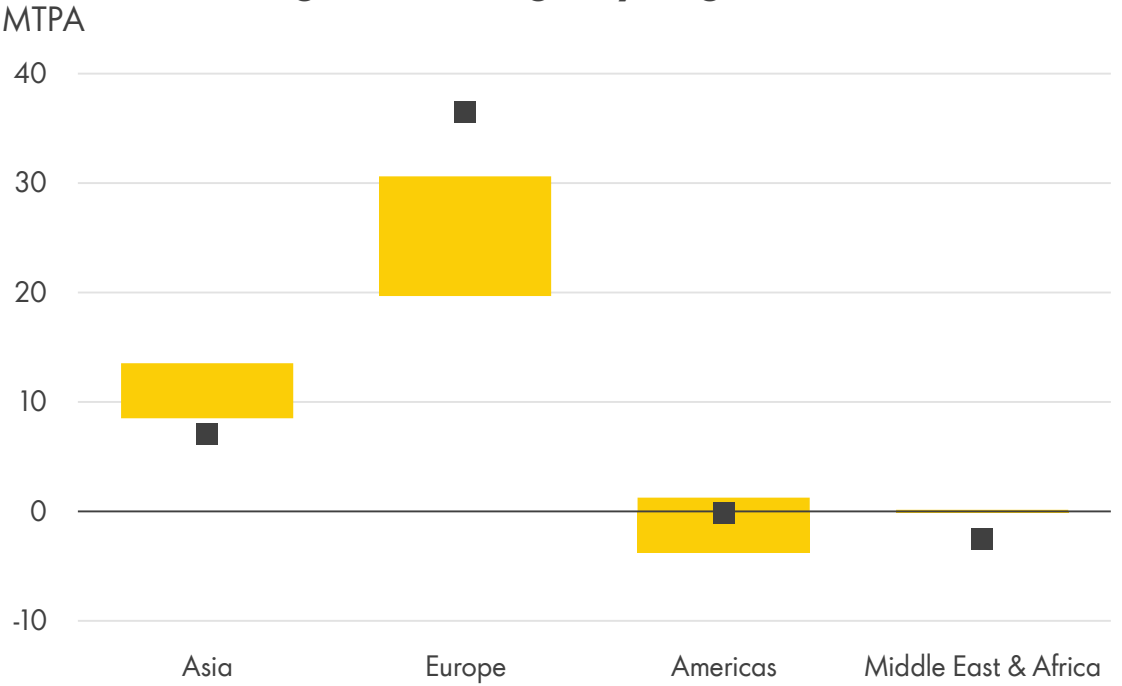
DES: delivered ex-ship

Record LNG supply growth absorbed mainly in Europe

LNG supply growth range by country



LNG demand growth range by region



 Previous forecast range 2019  Actuals 2019

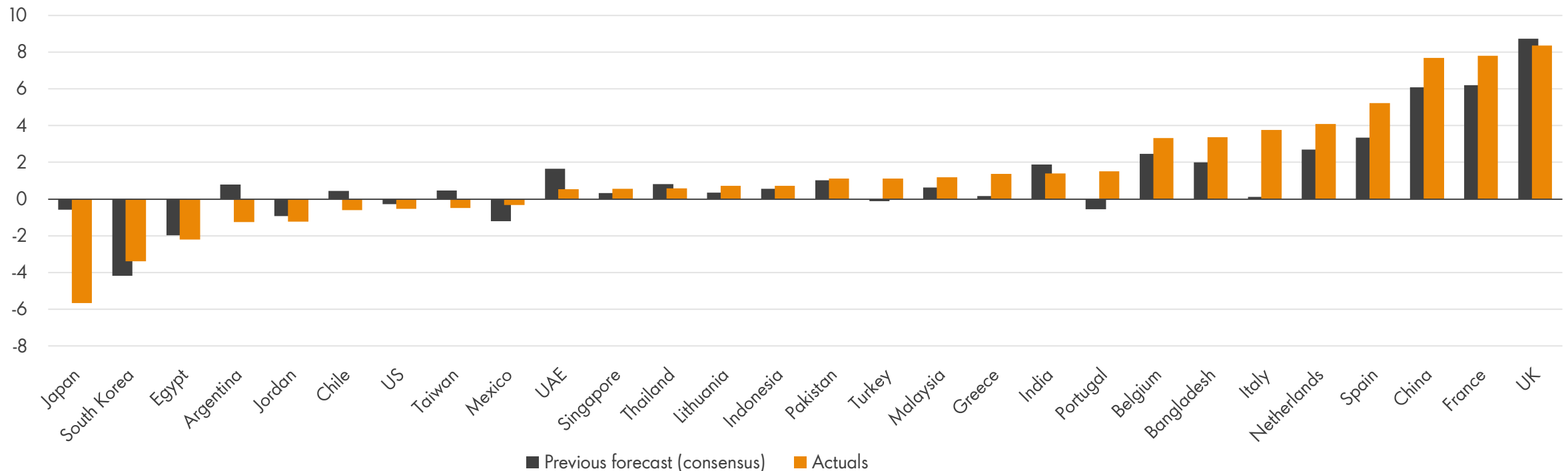
Source: Shell interpretation of IHS Markit, Wood Mackenzie, Poten & Partners Q4 2018 and 2019 data

LNG imports rise by 40 million tonnes in 2019

China continues to be among top three global LNG growth markets

Net imports: 2019 YoY

MTPA (DES)



Source: Shell interpretation of IHS Markit, Wood Mackenzie and Poten & Partners 2018 and 2019 data

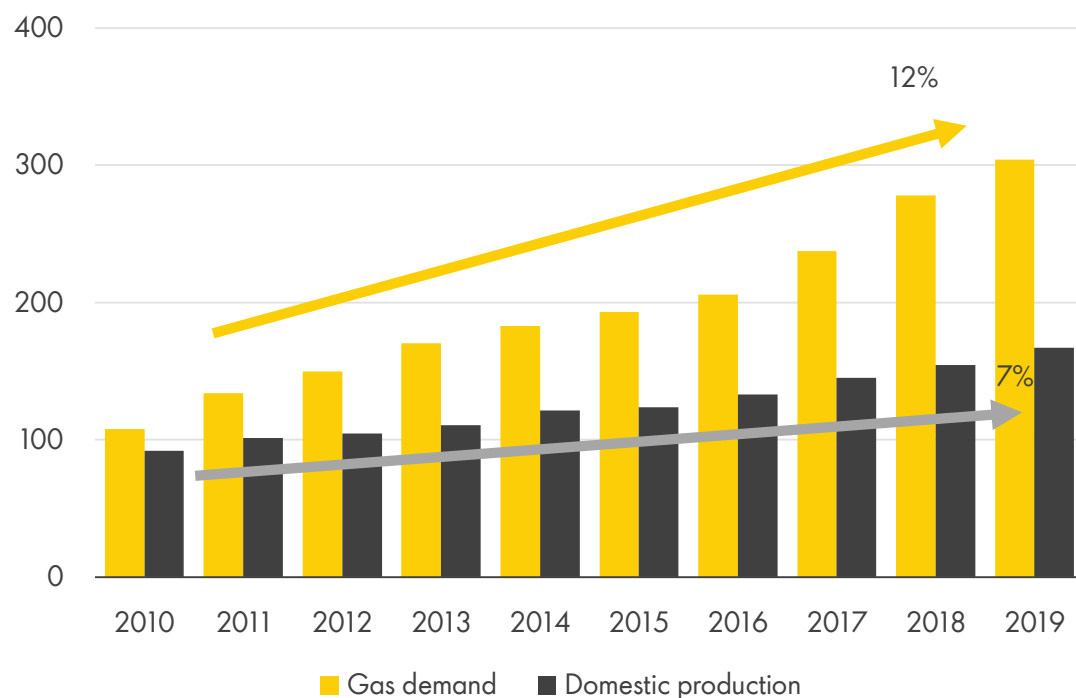
Note: Sweden, Canada, Colombia, Norway, Finland, Malta, Israel, Jamaica, Puerto Rico, Kuwait, Brazil, Panama, Poland and Dominican Republic are not included in the above chart as change is minimal

LNG imports continue to meet China's growing need for cleaner energy

Shell LNG
Outlook 2020

China gas demand vs domestic production

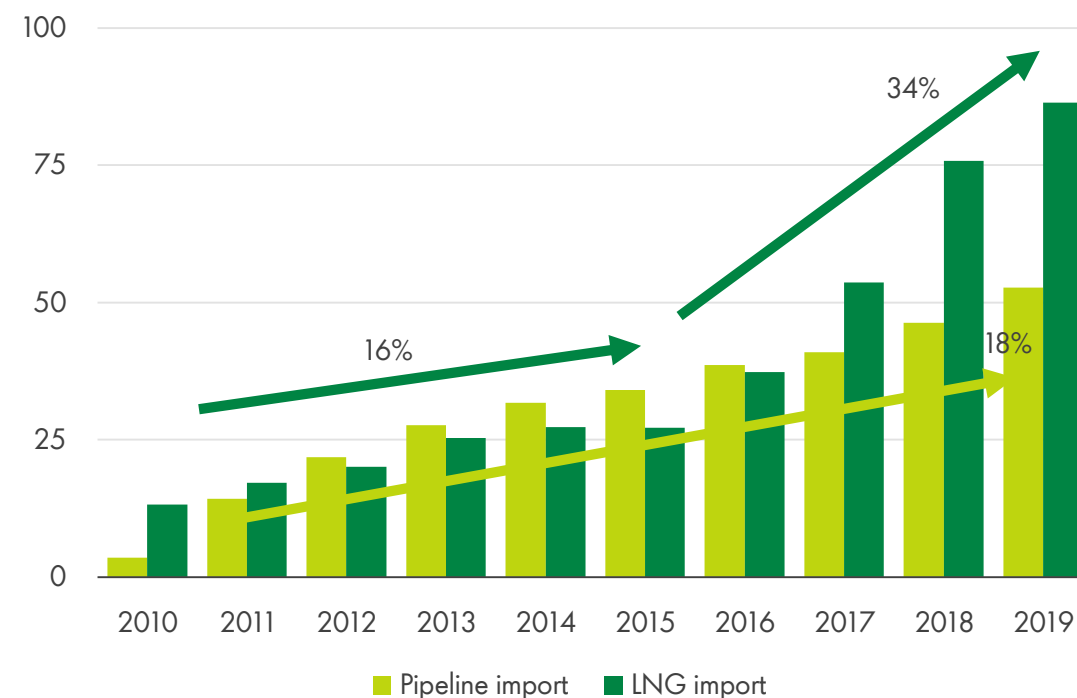
BCMA



Source: Shell interpretation of NDRC 2019 data

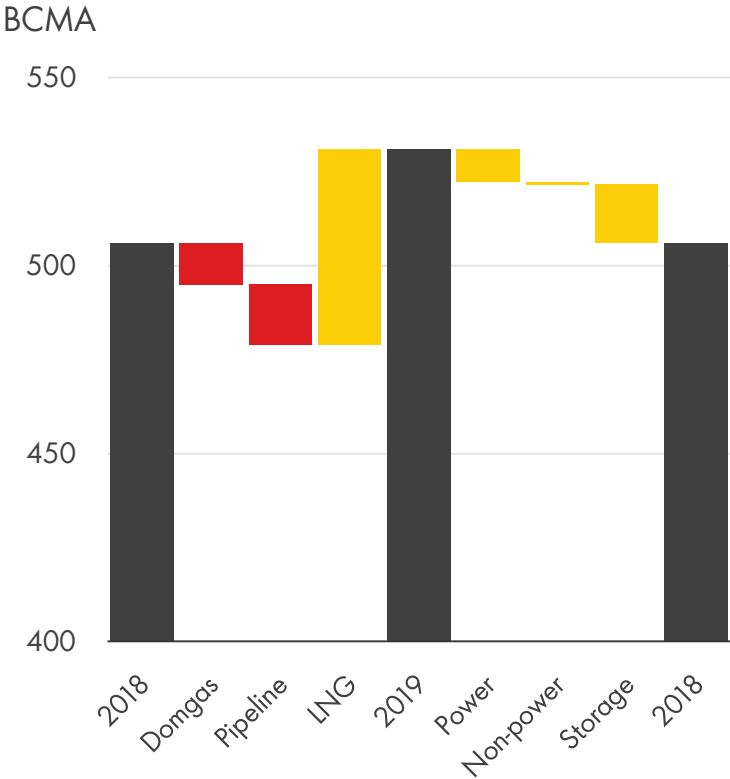
China LNG and pipeline gas imports

BCMA

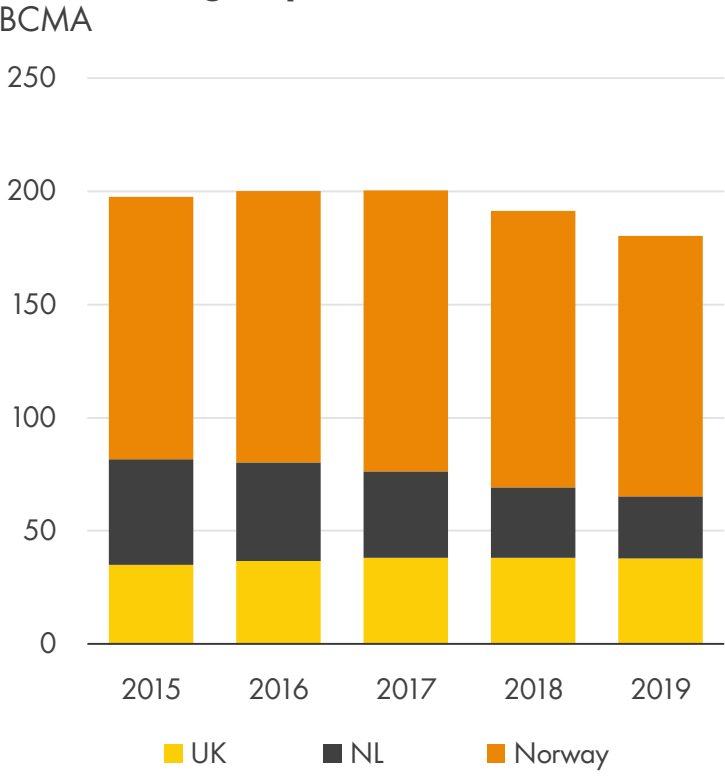


European LNG imports increased by 74% in 2019 with declining domestic production and pipeline imports ...

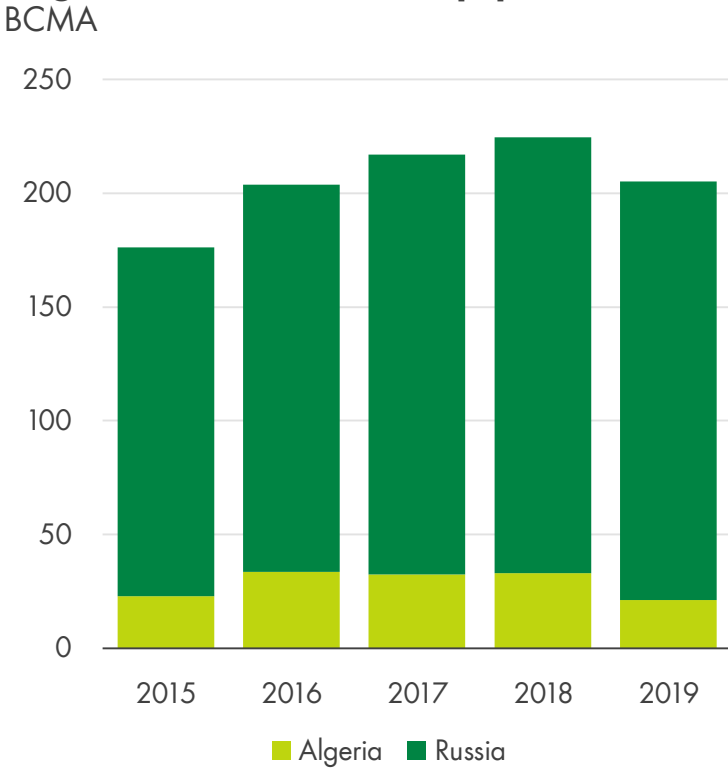
Gas balance



Domestic gas production



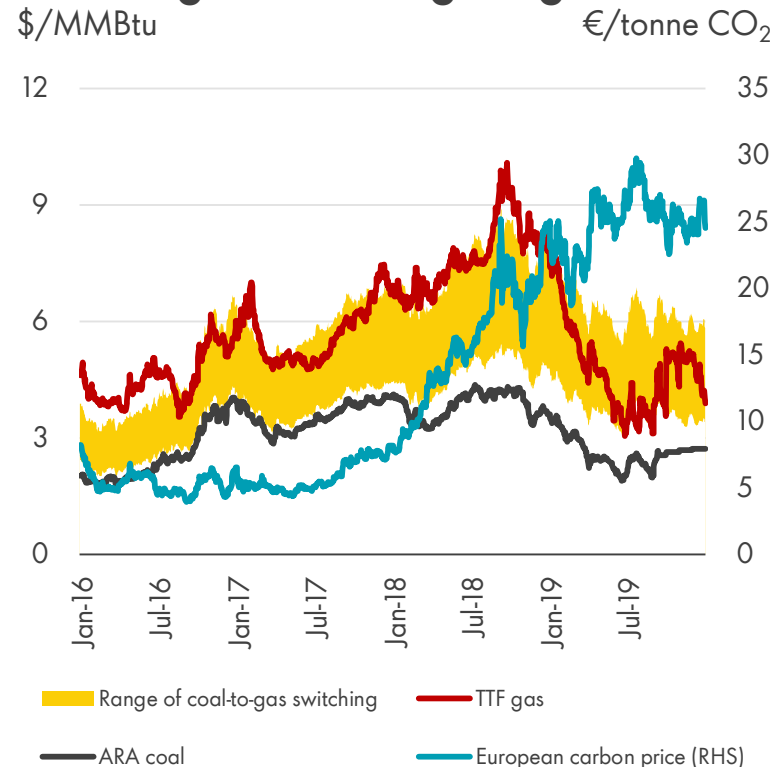
Algerian and Russian pipeline sales



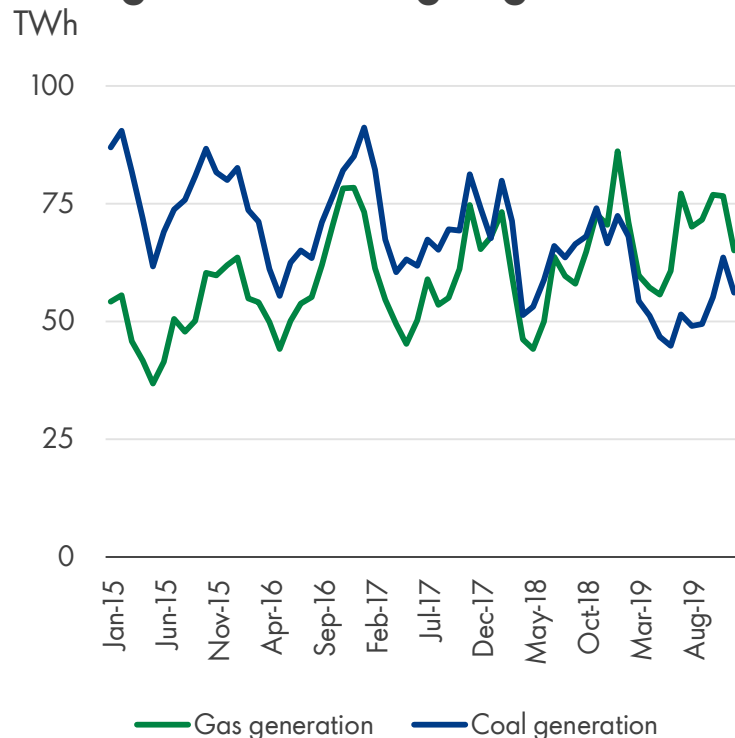
Source: Shell interpretation of Wood Mackenzie, S&P Global Platts and Gazprom Export LLC 2019 data
 Russian sales volumes adjusted to reflect standard calorific value (40MJ/m³ at 15°C)

... and increased coal-to-gas switching in the power sector and storage due to mild winter

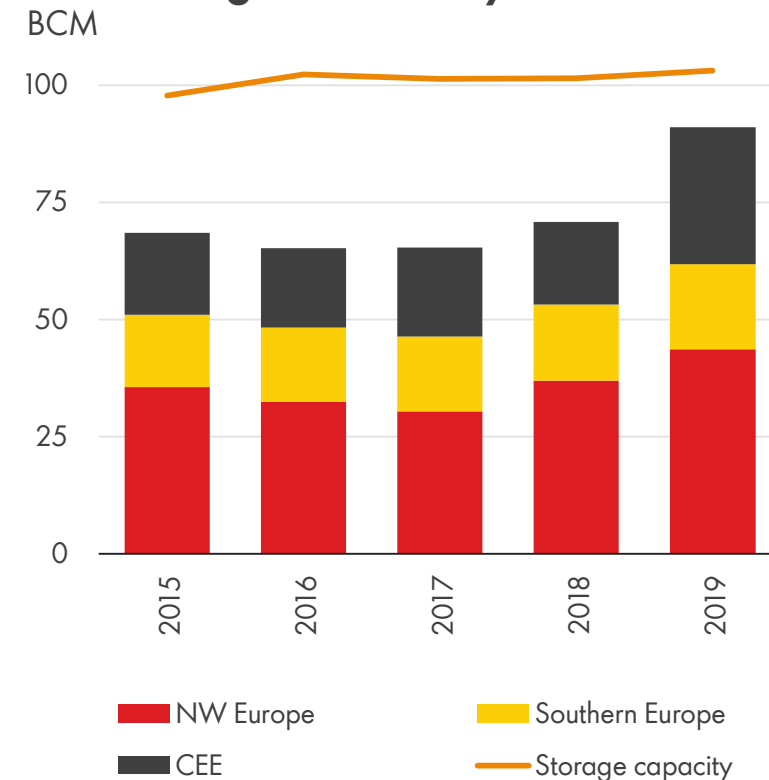
Coal-to-gas switching range



Coal generation vs gas generation



Year-end gas inventory

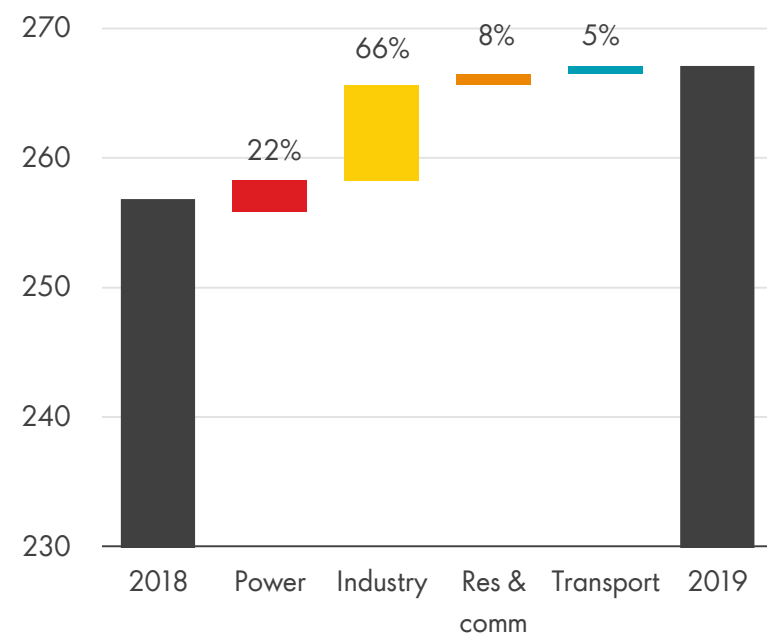


Source: Shell interpretation of IHS Markit, Wood Mackenzie and Gas Infrastructure Europe (Aggregated Gas Storage Inventory) 2019 data

Growing industrial gas demand and declining domestic gas spurs LNG demand in South and South-east Asia

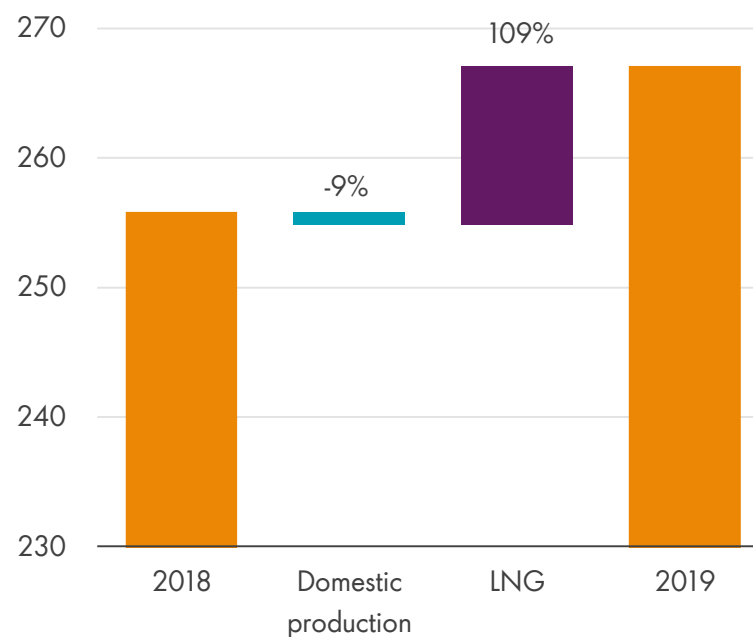
Gas demand growth by sector

BCMA



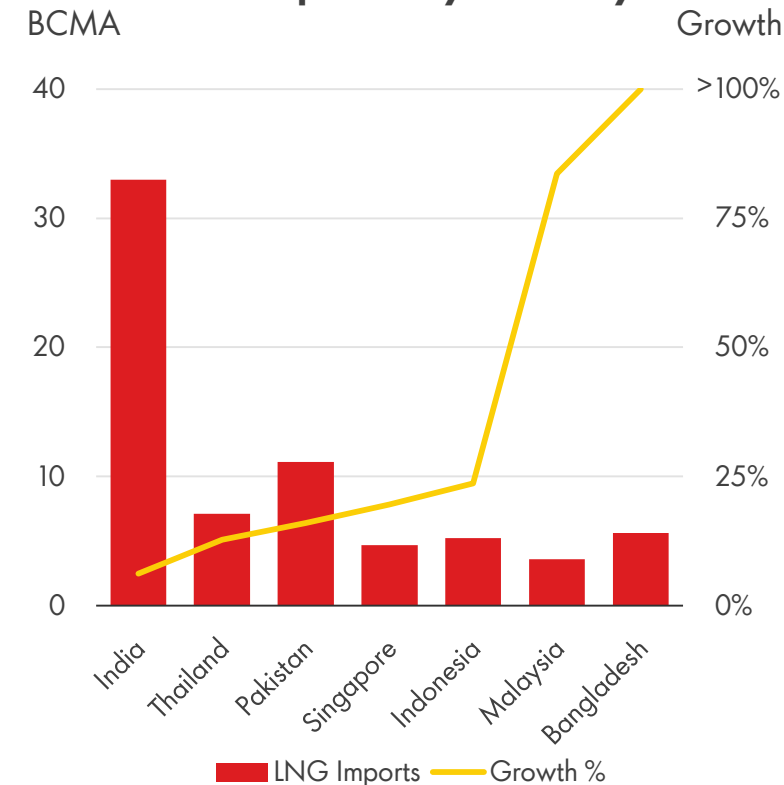
Gas supply growth by sector

BCMA



2019 LNG imports by country

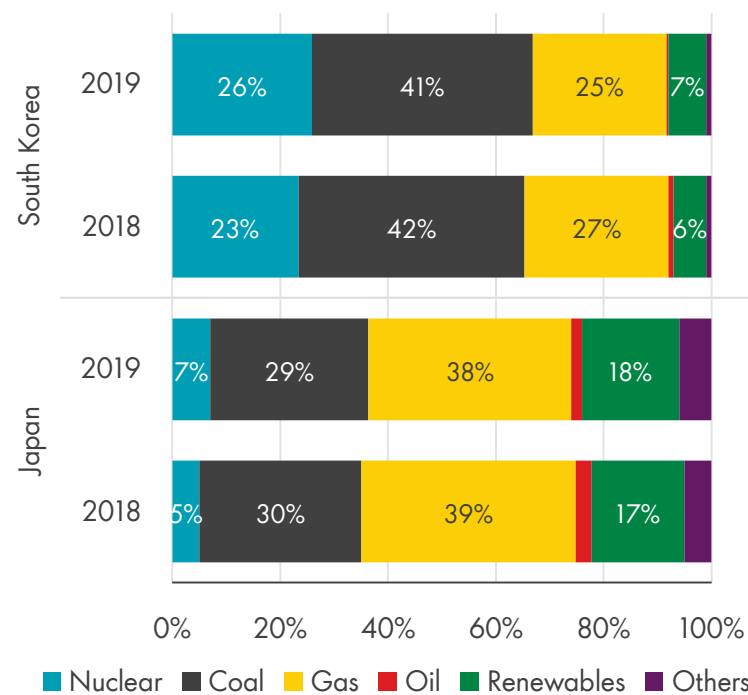
BCMA



Source: Shell interpretation of Wood Mackenzie and IHS Markit 2019 data

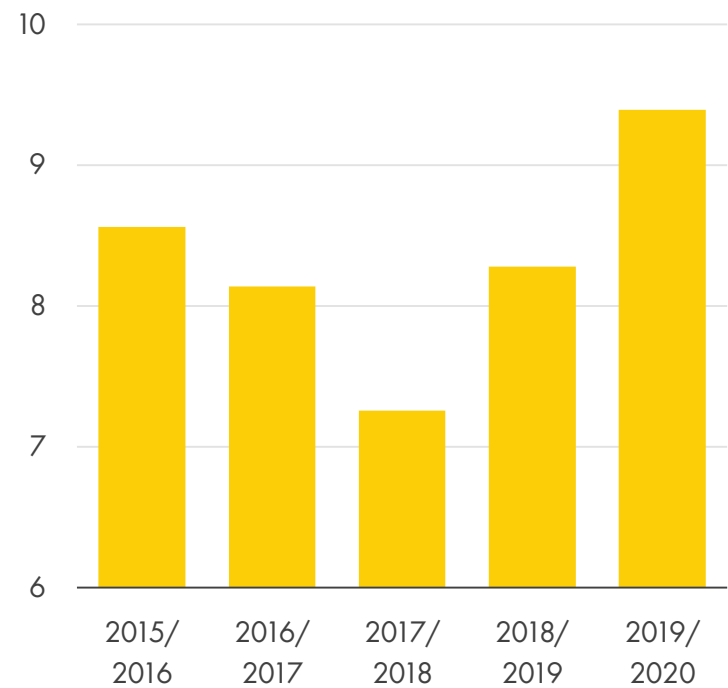
Higher nuclear availability and mild winters reduced imports into Japan and South Korea

Power generation mix



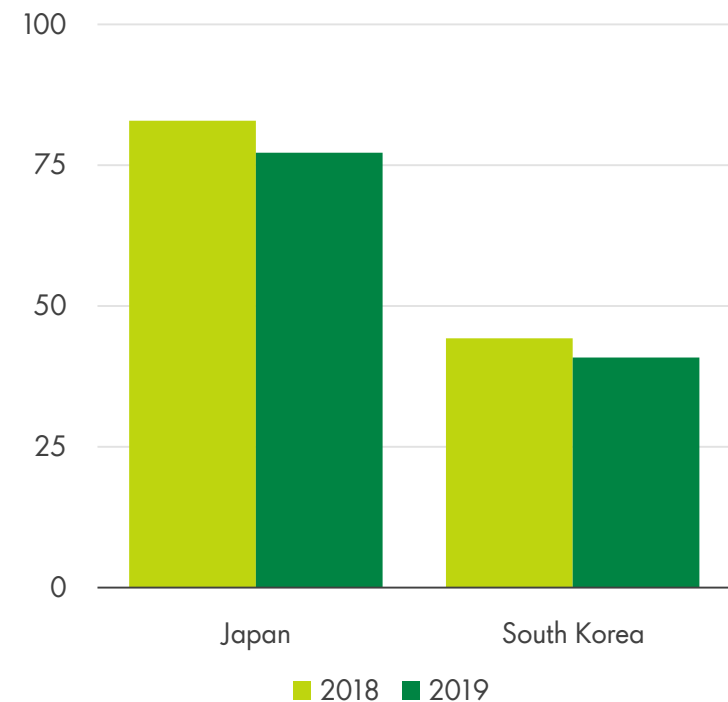
Winter* average temperature

Degree Celsius



LNG imports

MTPA



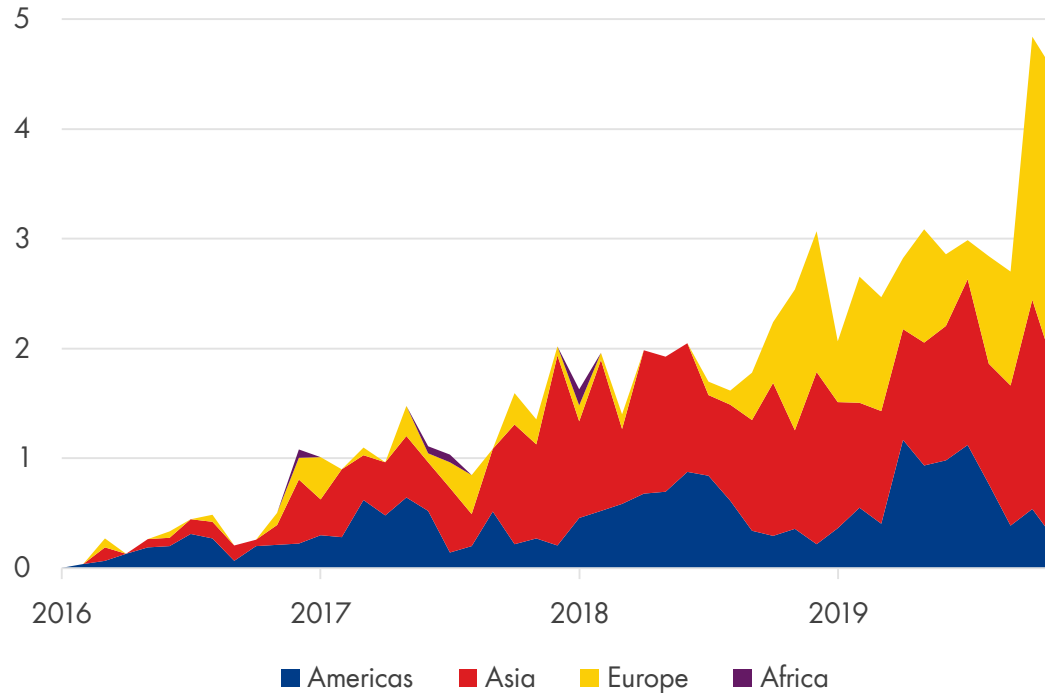
Source: Shell interpretation of IHS Markit, Japan Ministry of Economy, Trade and Industry, Korea Energy Economics Institute 2019 data
 Power generation mix includes January through October data. *Winter months are from October through March.2020 includes YTD data

US supply adds volume and flexibility to the global LNG market

Shell LNG
Outlook 2020

US LNG exports by destination

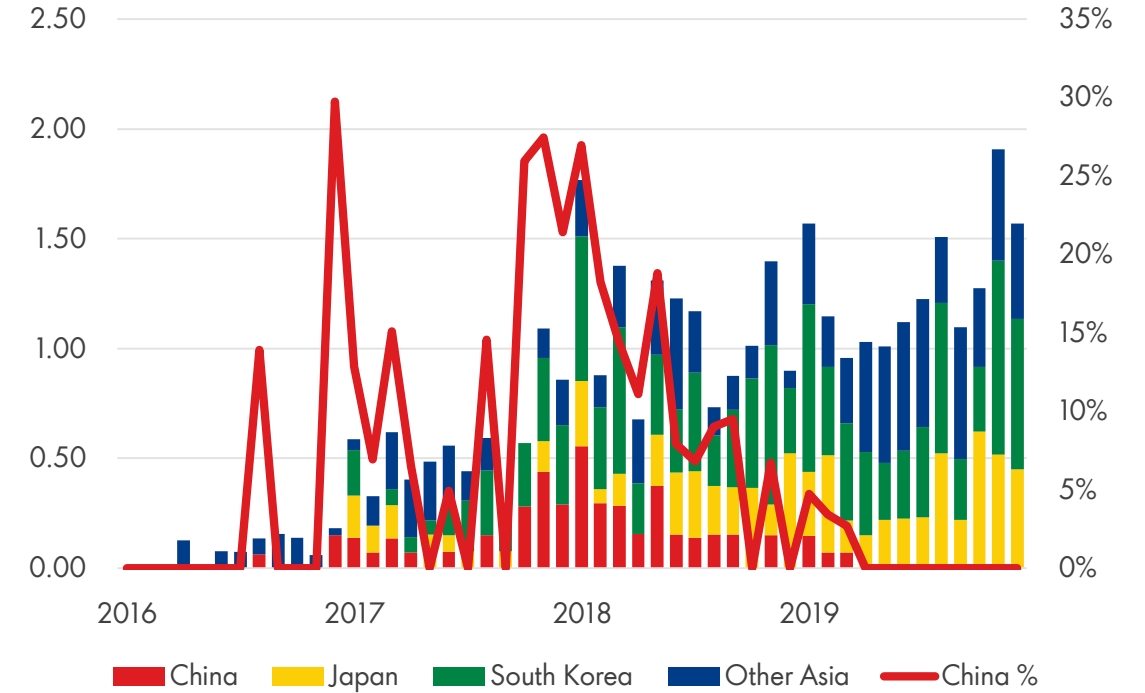
MT



US LNG deliveries to Asia

MT

China % of total US deliveries

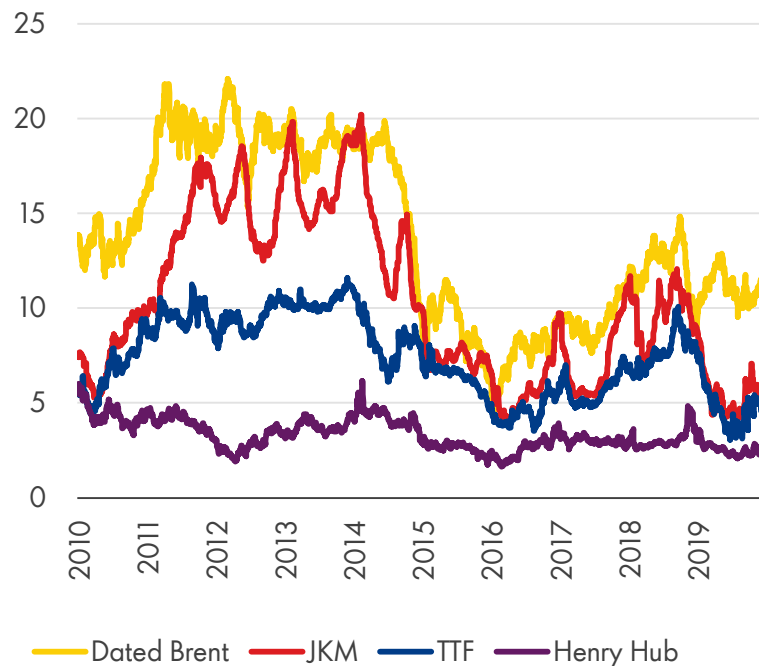


Source: Shell interpretation of IHS Markit, US Department of Energy 2019 data

Global gas prices softened in 2019

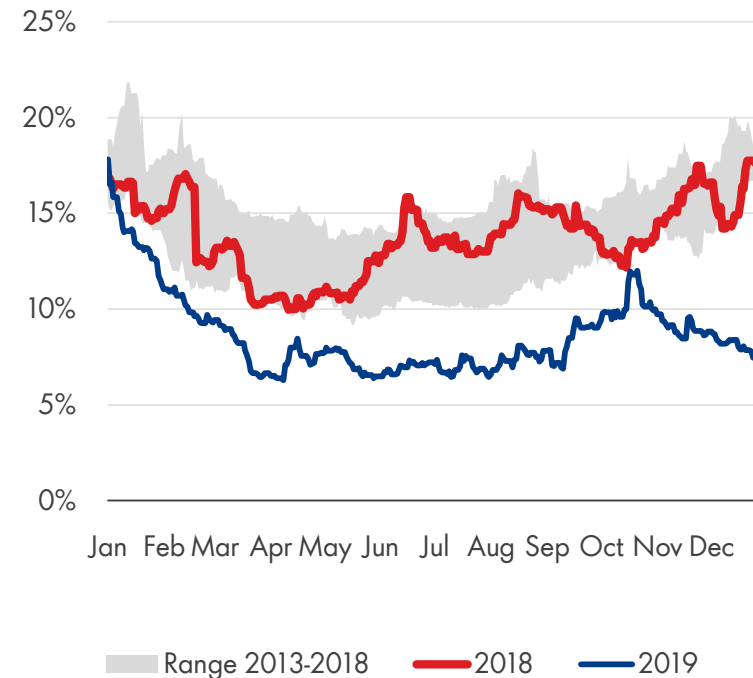
Global gas prices

\$/MMBtu



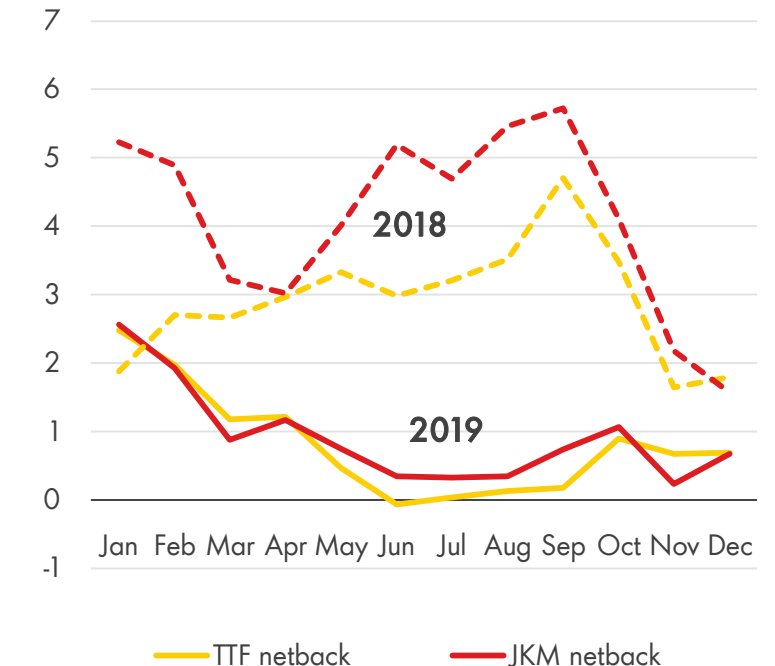
Asia spot price

JKM as % of Brent



US LNG export margins*

\$/MMBtu

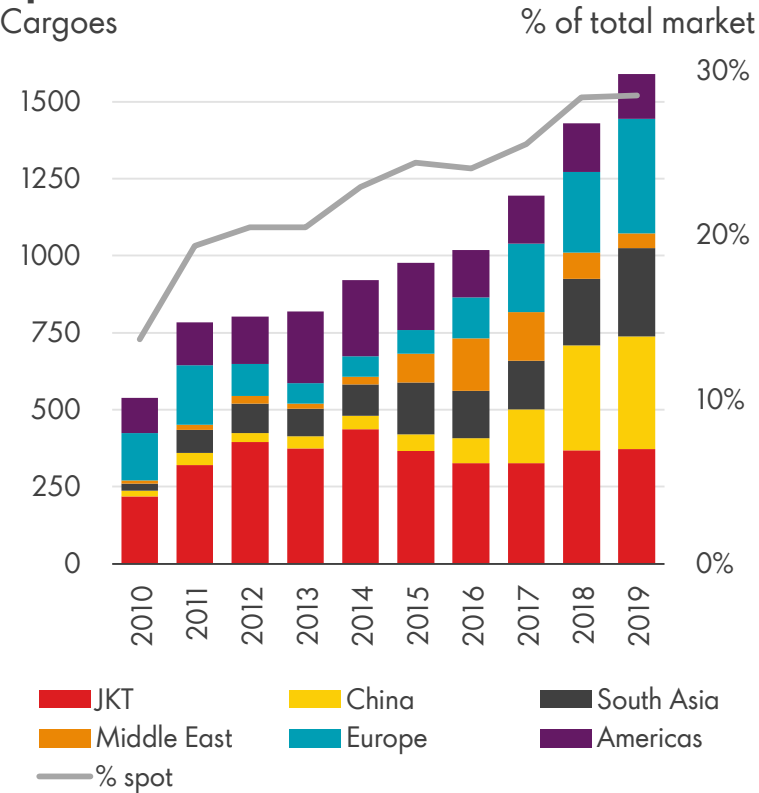


Source: Shell interpretation of ICE, CME, S&P Global Platts 2019 data

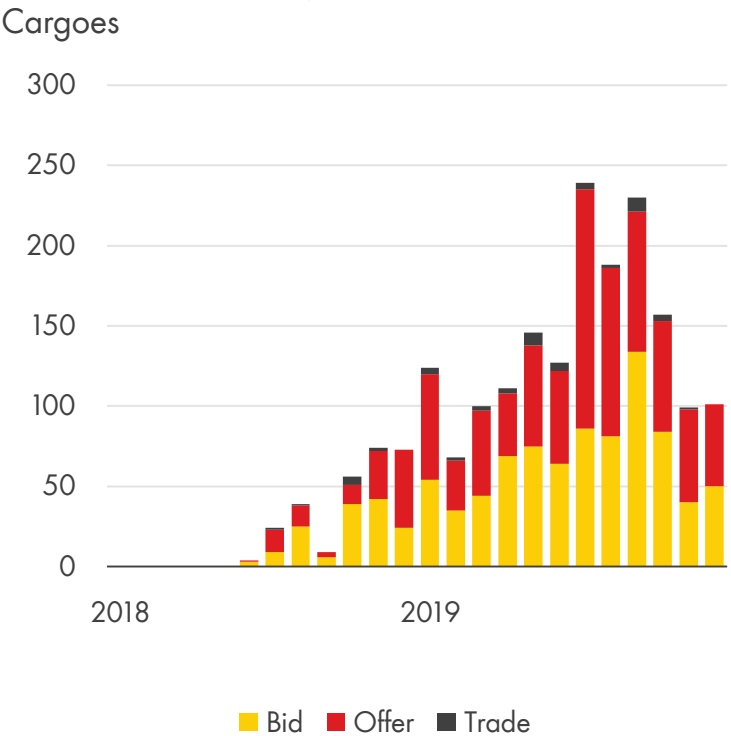
*Excludes liquefaction fee; netback calculated as: JKM and TTF minus regasification and transportation cost minus 115% Henry Hub

Increasingly liquid and transparent spot market

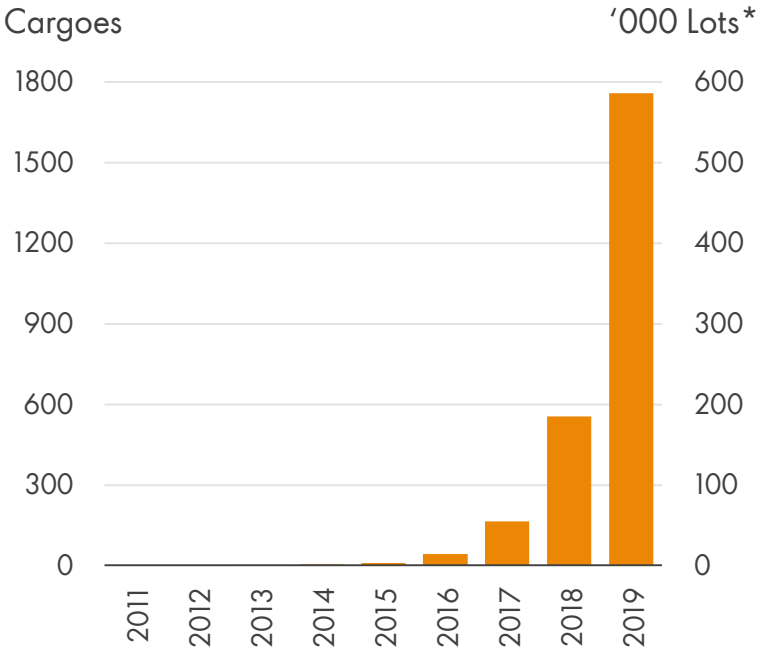
Spot LNG deliveries



JKM eWindow/Market on Close



ICE JKM LNG futures

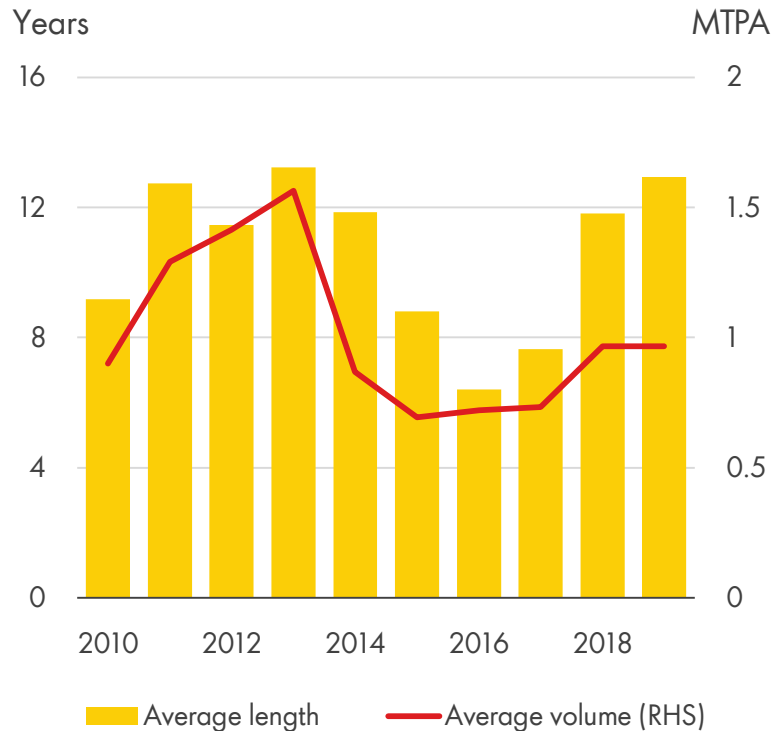


Source: Shell interpretation of IHS Markit, S&P Global Platts and ICE 2019 data

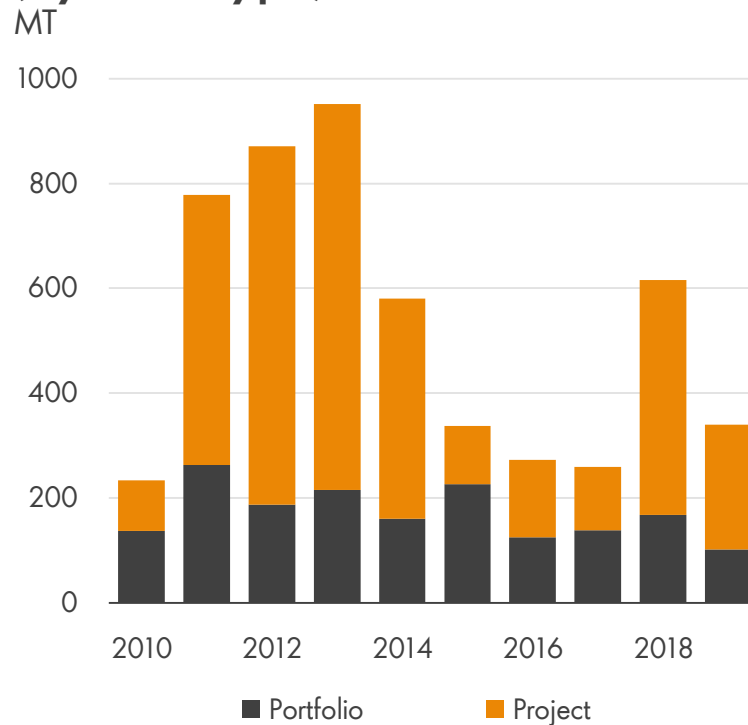
*About 300 lots is equal to 1 cargo

Evolving contracting structures

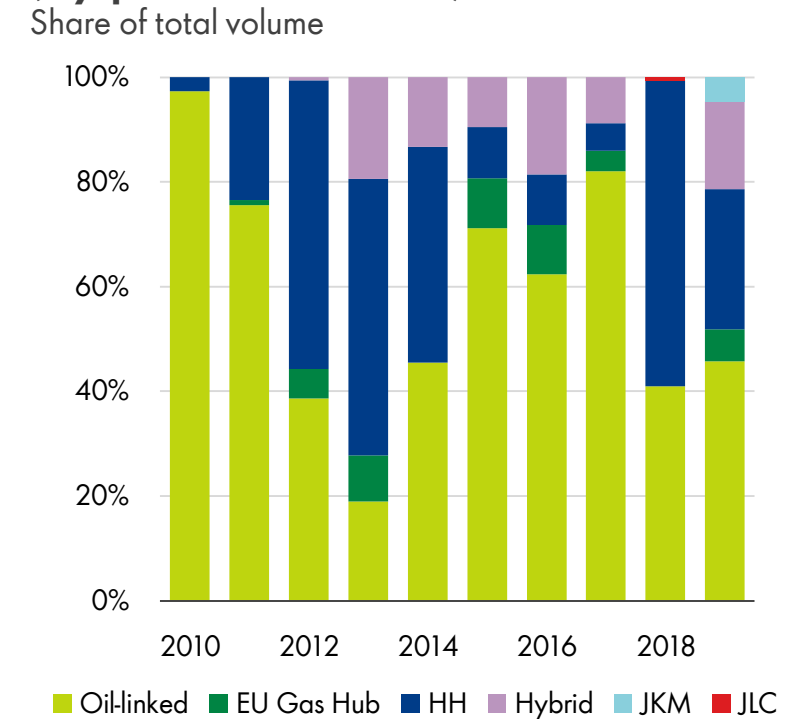
Average volume and length of new contracts



New LNG contract volumes (by seller type)



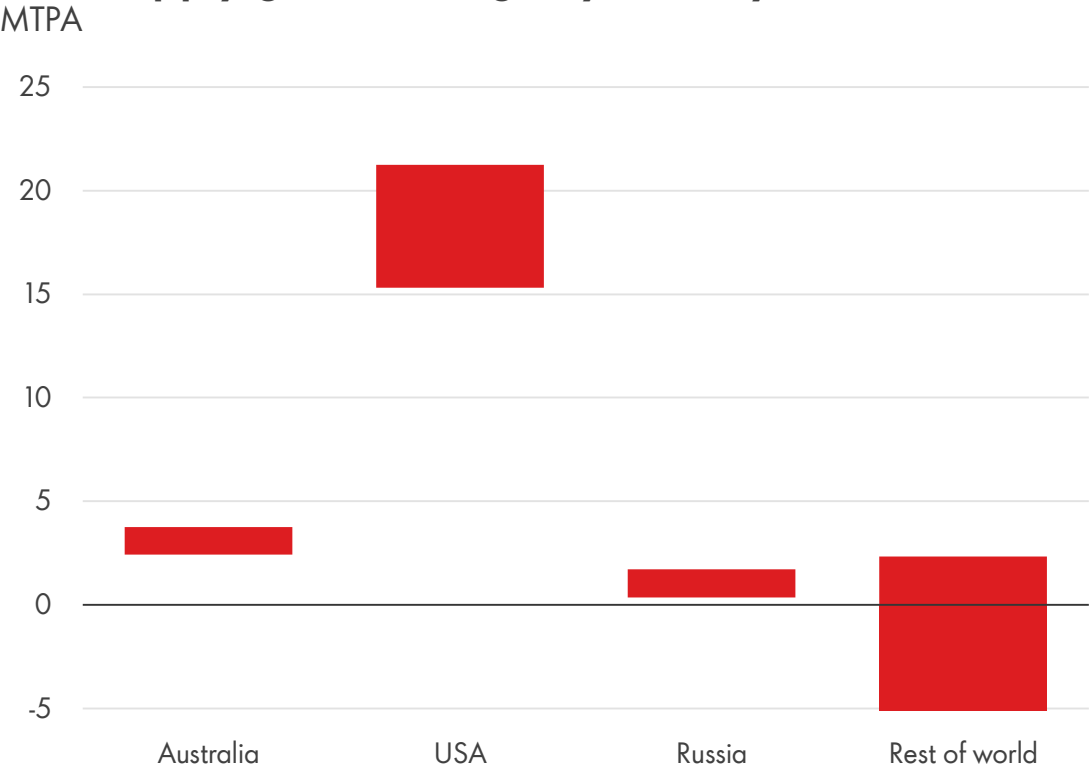
Share of new LNG contract volumes (by price indexation)



Source: Shell interpretation of Wood Mackenzie and IHS Markit 2019 data

End of the current supply wave in 2020

LNG supply growth range by country



LNG demand growth range by region

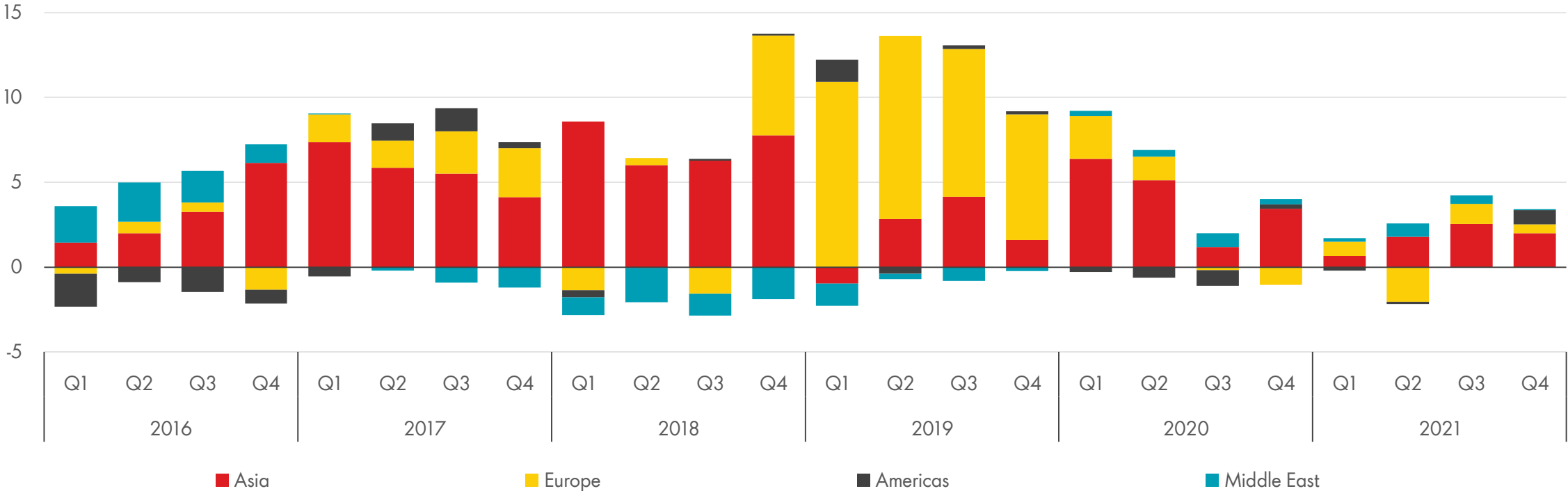


Source: Shell interpretation of IHS Markit, Wood Mackenzie, Poten & Partners 2019 data

Global LNG market equilibrium expected to be restored

LNG import growth by region

MT



Source: Shell interpretation of IHS Markit 2019 data

03

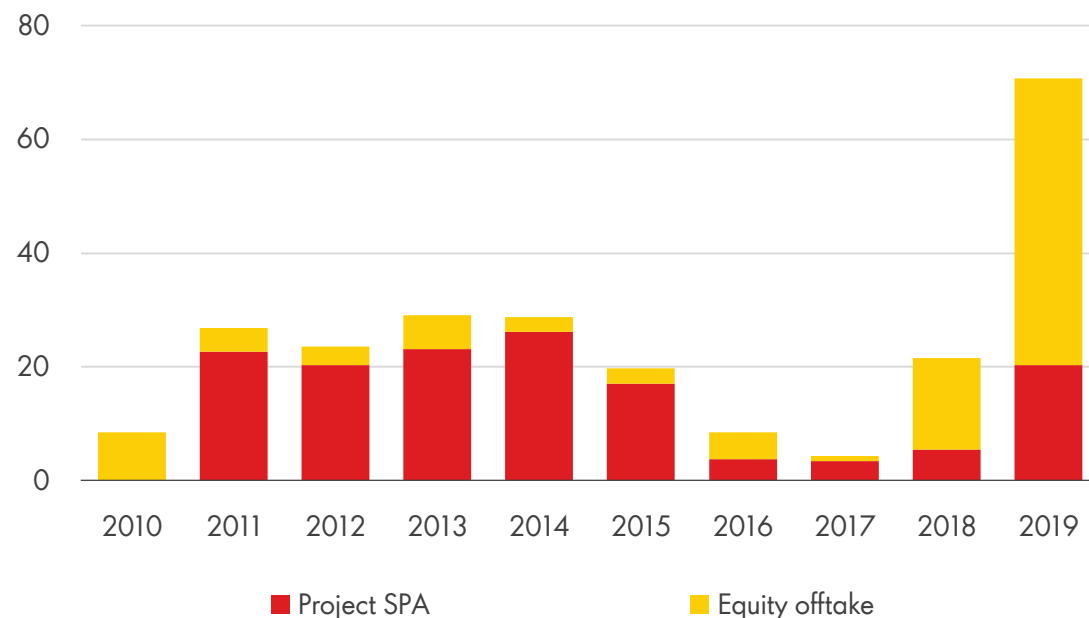
LNG London bunkers a containership in Rotterdam

Record supply investment due to confidence in long-term LNG demand growth

Expected supply shortage in mid-2020s resulted in record FIDs

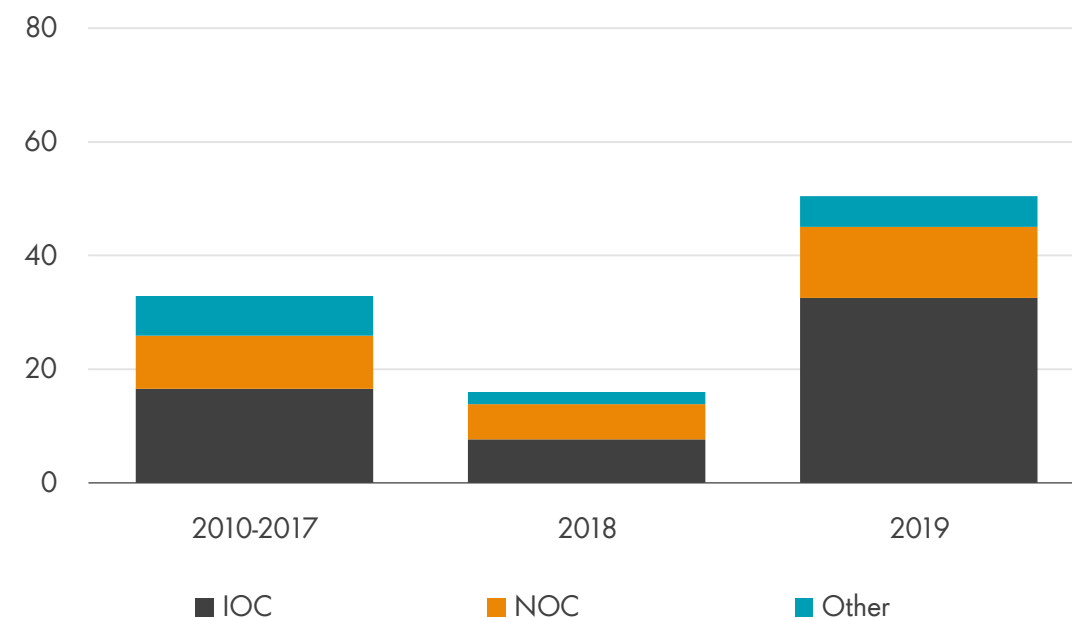
Investment in liquefaction capacity by contract type

MT



LNG equity offtake by buyer type

MT



Source: Shell interpretation of IHS Markit 2019 data

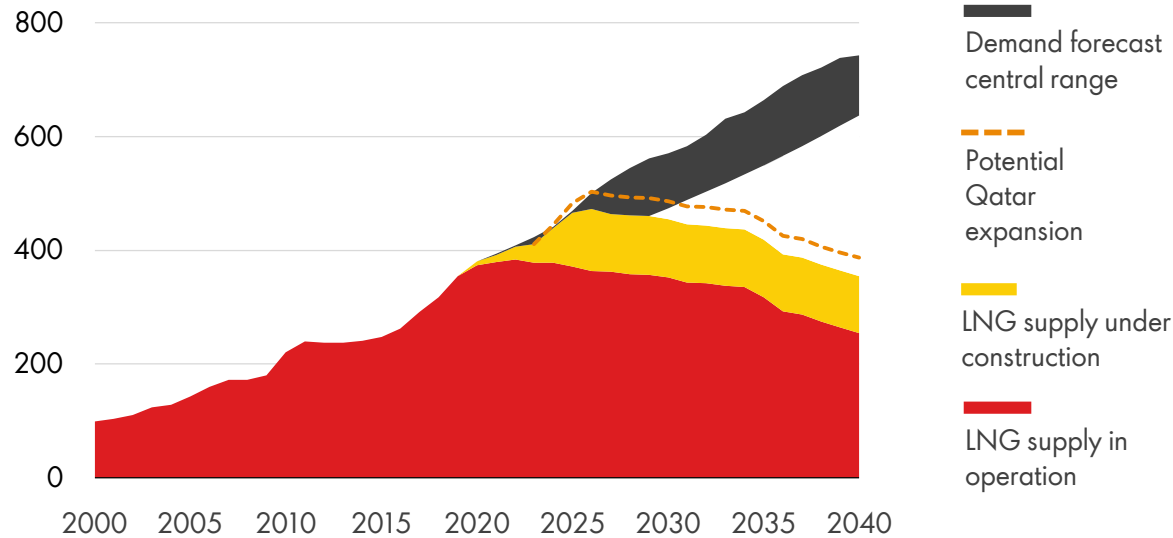
Record FIDs delay expected supply-demand gap

LNG demand estimated to double by 2040

Shell LNG
Outlook 2020

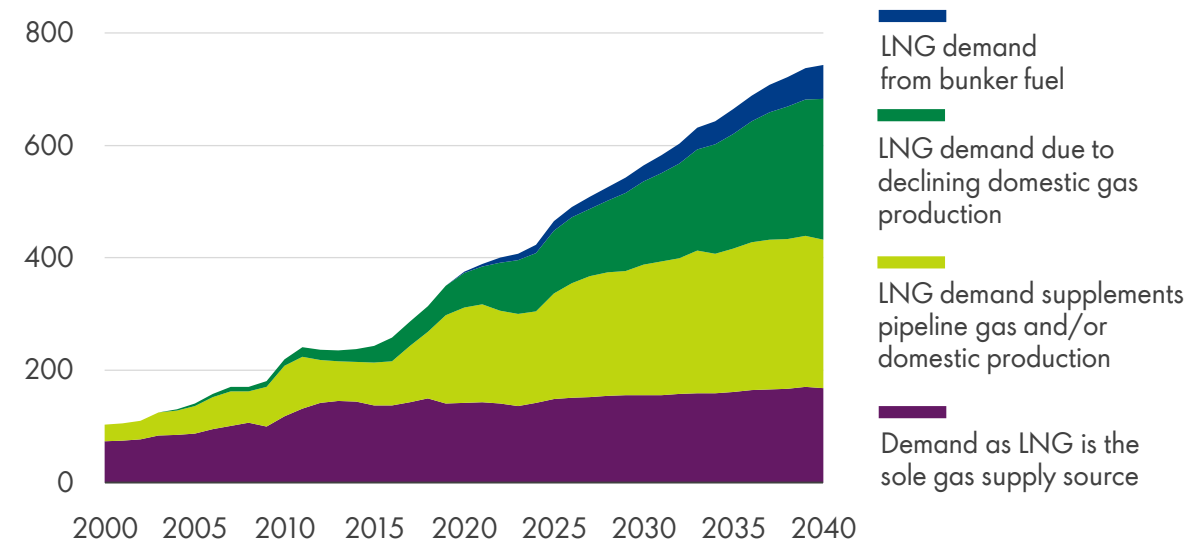
Emerging LNG supply-demand gap

MTPA



Demand drivers for LNG

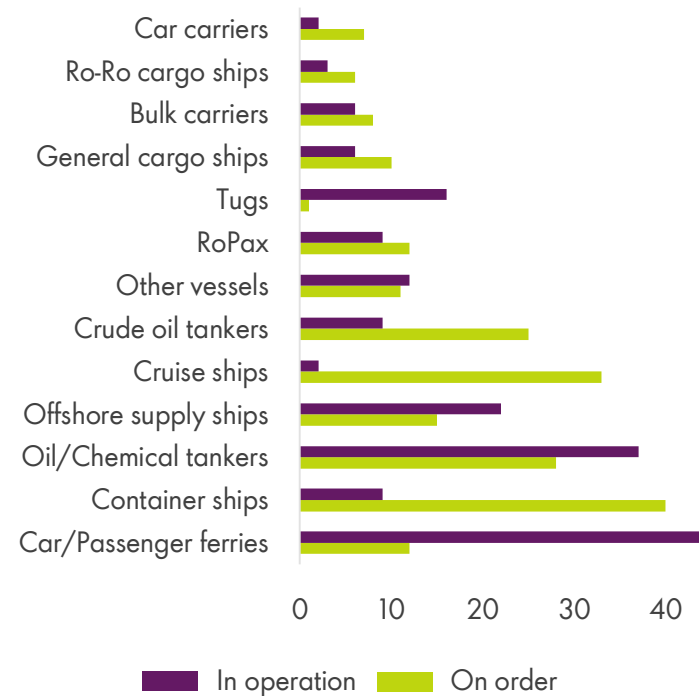
MTPA



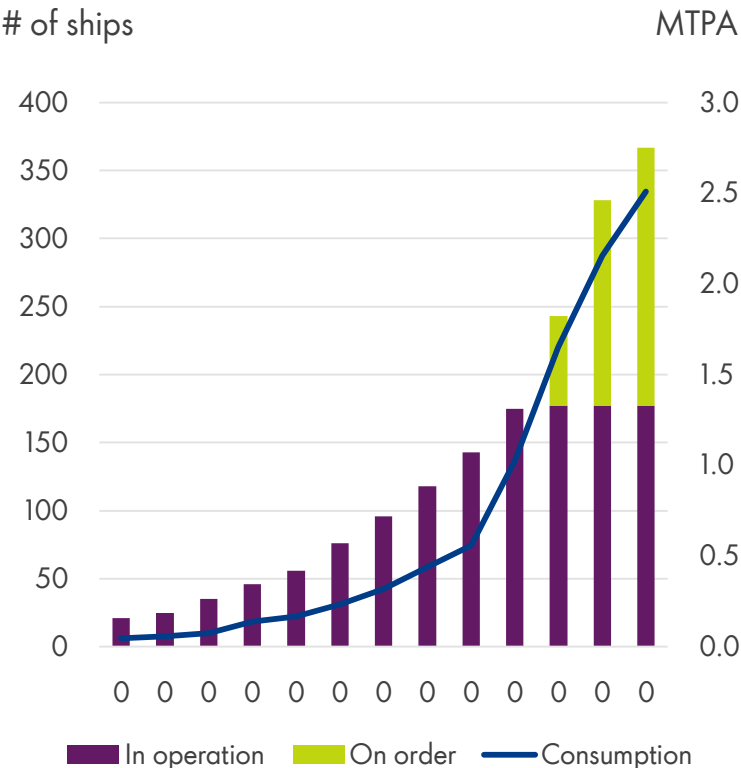
Source: Shell interpretation of IHS Markit, Wood Mackenzie, FGE and Poten & Partners Q4 2019 data

LNG bunkering demand accelerating

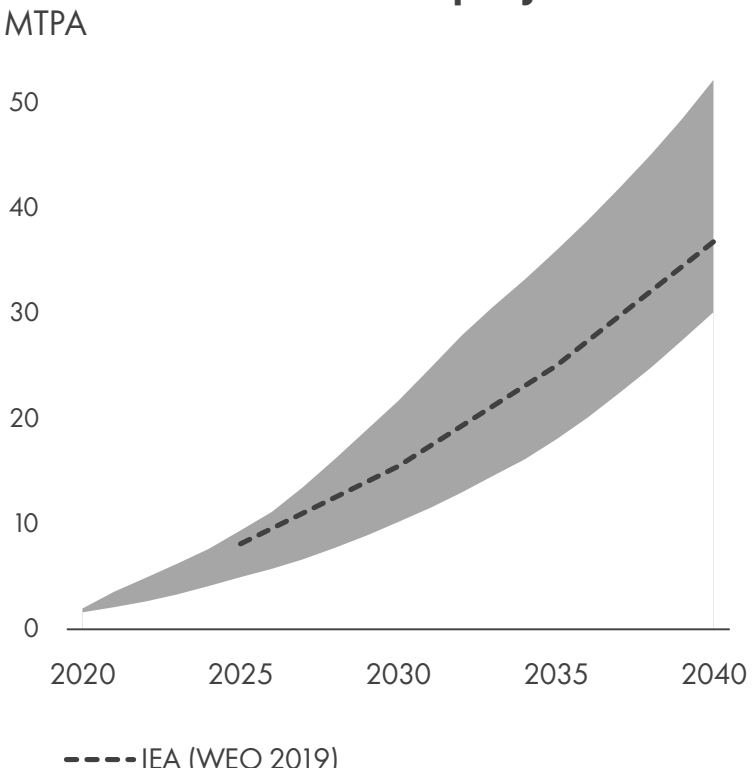
385 LNG fuelled ships currently in operation/on order*



Confirmed LNG demand



LNG bunker demand projection

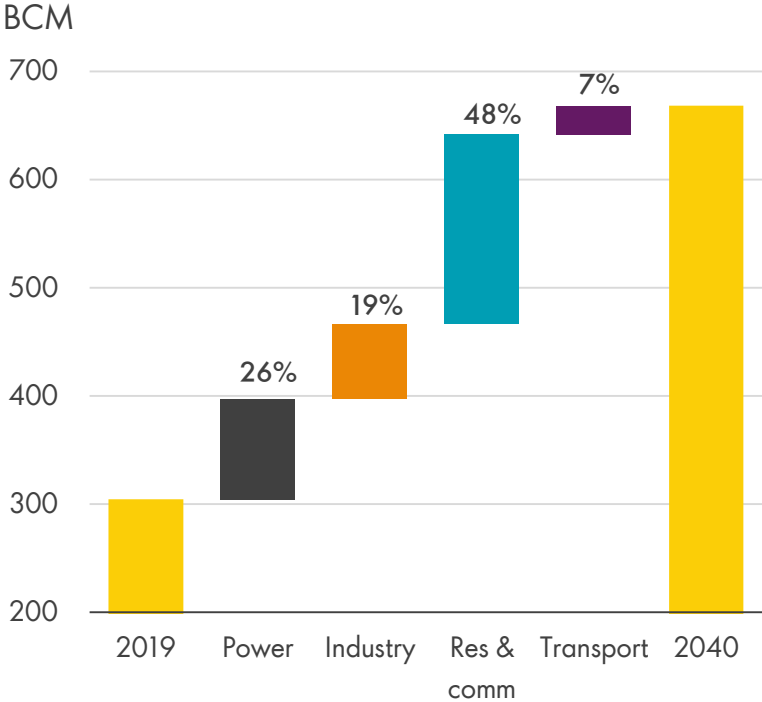


Source: Shell interpretation of DNV GL, Woodmac, IHS Markit & IEA 2018 and 2019 data

* Based on announcements with deliveries going out to 2027. Does not include 150 LNG-ready ships

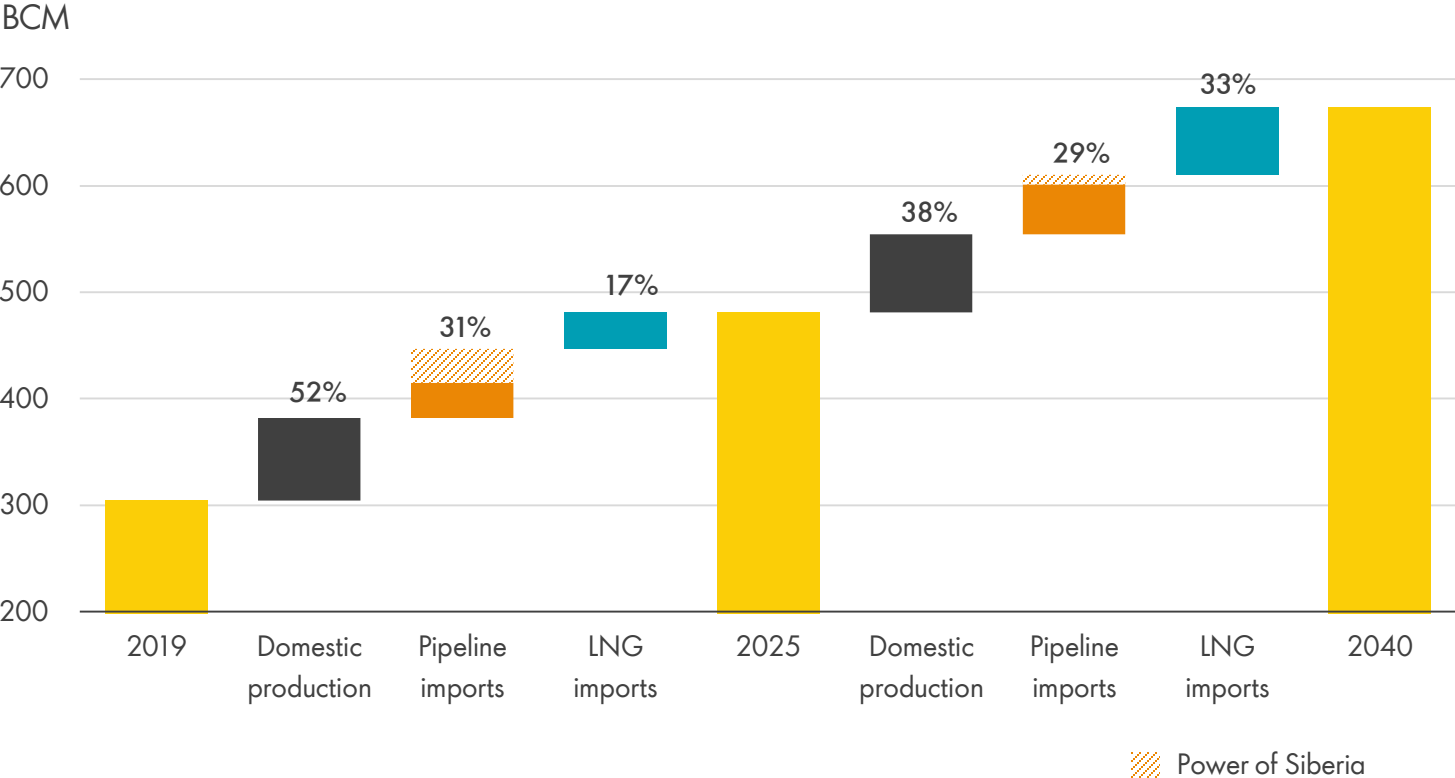
China gas demand expected to double

China gas demand by sector



Source: Shell interpretation of Wood Mackenzie 2019 H1 data

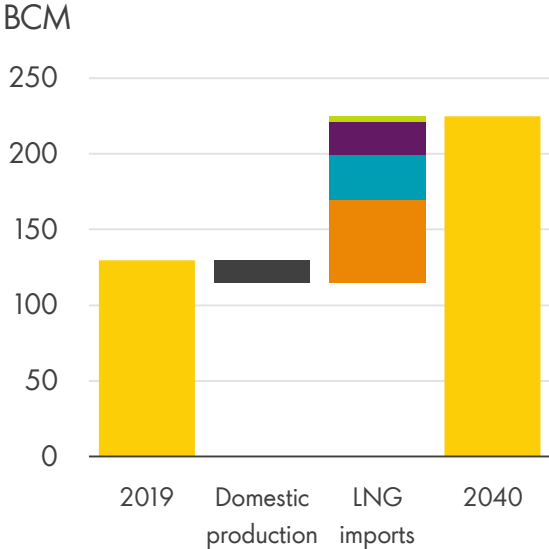
China supply by source



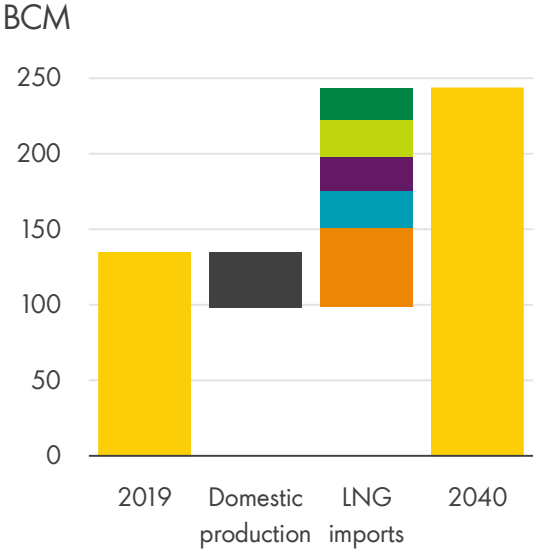
Growing gas demand expected in South and South-east Asia

More LNG infrastructure investment needed

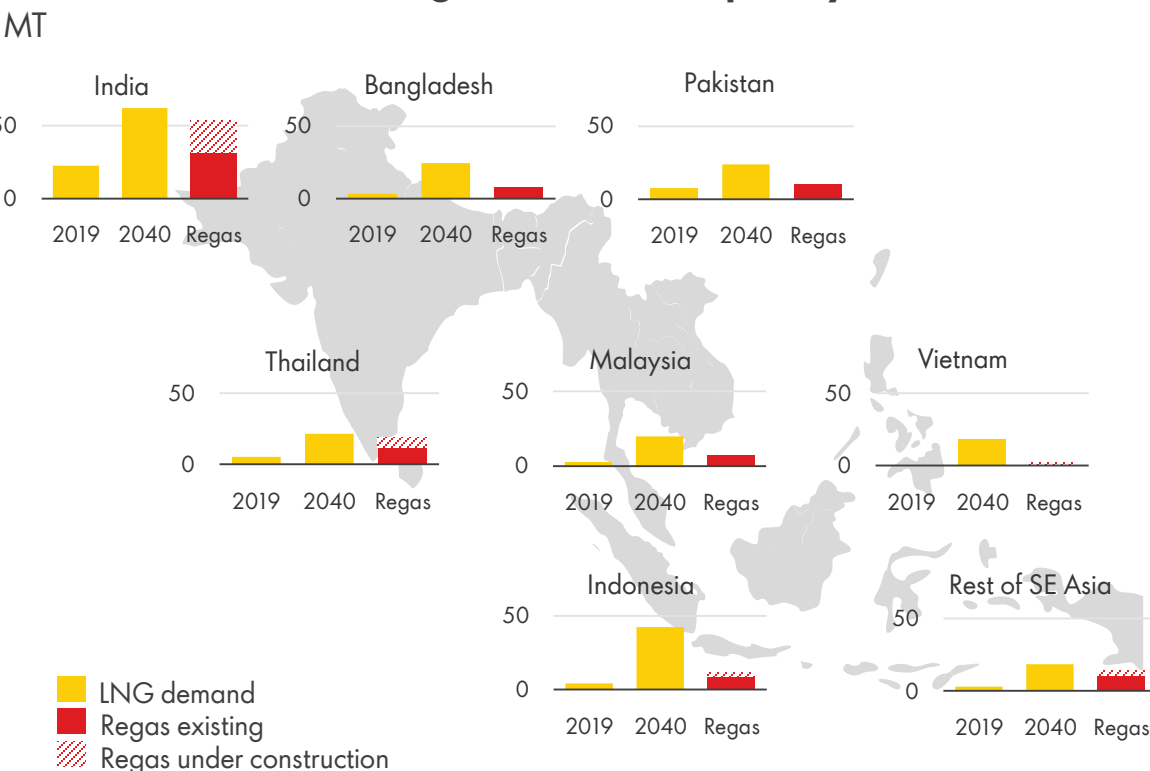
South Asia gas supply growth by source



South-east Asia gas supply growth by source



LNG demand and regasification capacity



Source: Shell interpretation of Wood Mackenzie and IHS Markit 2019 data



01



02



03

Gas continues to provide more and cleaner energy solutions

- 80% of energy demand growth expected to be met by renewables and gas
- Coal-to-gas switching helping level global CO₂ emissions
- Record coal phase-out and generation reduction in 2019

2019 was a year of record LNG supply growth

- European LNG imports increased by 74%
- Higher nuclear availability and mild winters reduced imports into Japan and South Korea
- End of the current supply wave in 2020
- Global LNG market equilibrium expected to be restored

Record supply investment due to confidence in long-term LNG demand growth

- Expected supply shortage in mid-2020s resulted in record FIDs
- Record FIDs delay expected supply demand gap
- LNG demand estimated to double by 2040

Summary

